IN THE UNITED STATES DISTRICT COURT FOR THE NORTHERN DISTRICT OF ILLINOIS EASTERN DIVISION

MIDWAY MFG. CO., an Illinois corporation,)		DUCKELED
vs. Plaintiffs,	*)	Civil Action No. 81 C 6434	DEC 22 1983
NORTH AMERICAN PHILIPS CONSUMER ELECTRONICS CORP.,	T	The Honorable	
PARK TELEVISION d/b/a) (George N. Leighton	
PARK MAGNAVOX HOME ENTERTAINMENT CENTER, an Illinois partnership, and)))	URY DEMANDED	
ED AVERETT, an individual,	}		
Defendants.)	U.S. D	83

PLAINTIFF MIDWAY'S FIRST SET OF REQUESTS FOR ADMISSIONS TO DEFENDANTS

Plaintiff, Midway Mfg. Co. ("Midway"), pursuant to Rules 33 and 36, Fed. R. Civ. P., hereby requests defendants to admit the truth of the matters set forth in separate paragraphs below and to provide the below requested information with respect to each request for admission that is denied in whole or in part or that is not unequivocably admitted, within 30 days after service hereof.

These requests are to be answered individually by defendant. Defendants are admonished to strictly observe the requirements of Rule 36(a) Fed. R. Civ. P. with respect to stating denials or asserting "lack of information or knowledge" as grounds for failure to admit or deny.

In addition, defendants are requested to provide the following information with respect to each request for admissions that is denied in whole or in part or that is not unequivocably admitted.

- (a) State in detail the factual basis for each such denial or failure to unequivocably admit;
- (b) identify and indicate the location of each document that supports each such denial or failure to unequivocably admit;
- (c) indicate specifically which portion, if any, of each request is the basis of each such denial or failure to equivocably admit; and
- (d) identify each person known to defendants that has knowledge of the facts which provide a basis for each such denial or failure to unequivocably admit.

Certificate of Copyright Registration No. PA 83-768 (Exhibit 1 attached) is valid.

Request No. 2

The facts stated in Certificate of Copyright Registration No. PA 83-768 (Exhibit 1) are true.

Request No 3

Midway Mfg. Co. (plaintiff) owns all right, title and interest in Copyright Reg. No. PA 83-768.

Request No. 4

The PAC-MAN work referred to in Box No. 1 of Certificate of Copyright Registration No. PA 83-768 is the PAC-MAN audiovisual work that is fixed in the PAC-MAN video game manufactured by Midway which was Exhibit No. 16 at the preliminary injunction hearing. (coin-operated game)

Request No. 5

Plaintiff owns all right, title and interest in the nonfunctional design features of the PAC-MAN audiovisual work.

The PUCKMAN audiovisual work was created by Namco, Ltd. of Japan.

Request No. 7

The PUCKMAN audiovisual work created by Namco is an original work under 17 U.S.C. \$102.

Request No. 8

Plaintiff owns all right, title and interest in the PAC-MAN trademark, Reg. Nos. 1,259,524; 1,230,042 and 1,260,102. (copies attached)

Request No. 9 ·

Plaintiff's Exhibit No. 4 is a brochure showing the Midway PAC-MAN game.

Request No. 10

Plaintiff's Exhibit No. 5 is an advertisement of Atari, Inc.

Request No. 11

Plaintiff's Exhibit No. 6 is an advertisement placed by defendant North American for the K.C. Munchkin video game and for other video games sold by North American.

Request No. 12

Plaintiff's Exhibit No. 9 is an advertisement that was placed by an Odyssey dealer in the Chicago Sun-Times, Friday, November 13, 1981 edition.

Request No. 13

Plaintiff's Exhibit No. 10 is an advertisement placed by an Odyssey dealer in the Chicago Tribune, Friday, November 20, 1981 edition.

Request No. 14

Plaintiff's Exhibit No. 11 is an advertisement placed by an Odyssey dealer in the Chicago Tribune, Sunday, November 22, 1981 edition.

Plaintiff's Exhibit No. 12 is an advertisement that was placed by an Odyssey dealer in the Chicago Sun-Times, Sunday, November 22, 1981 edition.

Request No. 16

Plaintiff's Exhibit No. 17 is an Odyssey advertisement placed by defendant North American Philips in various magazines.

Request No. 17

Plaintiff's Exhibit No. 18 is an advertisement by an Odyssey dealer that was mailed in November 1981.

Request No. 18

Plaintiff's Exhibit No. 19 is an advertisement placed in the November 27, 1981 edition of the Chicago Tribune by an Odyssey dealer.

Request No. 19

Plaintiff's Exhibit No. 20 was an advertisement placed in November 1981 by an Odyssey dealer.

Request No. 20

Plaintiff's Exhibit No. 21 is a letter sent by David M. Arganbright, Vice President and General Manager of defendant North American to Odyssey dealers who had been selling the K.C. Munchkin video game.

Request No. 21

Plaintiff's Exhibit No. 67 was received by defendant North American.

Request No. 22

Plaintiff's Exhibit No. 67 is a document maintained by defendant North American in its files in the ordinary course of business.

Request No. 23

North American has not produced a copy of plaintiff's Exhibit No. 67 to plaintiff.

Plaintiff's Exhibit No. 68 was received by G. A. Michaelson and/or R. E. Hutner, both employees of defendant North American.

Request No. 25

Plaintiff's Exhibit No. 68 is a document maintained by defendant North American in its files in the ordinary course of business.

Request No. 26

North American has not produced a copy of plaintiff's Exhibit No. 68 to plaintiff.

Request No. 27

Plaintiff's Exhibit No. 69 is a copy of a proposed advertisement for the K.C. Munchkin cartridge.

Request No. 28

Plaintiff's Exhibit No. 77, 84, 85, 86, 96, 97 and 98 is a document that was prepared by Campbell Ewald Company, an advertising agency that did work for North American, and was received by G. A. Michaelson and R. E. Hutner employees of defendant North American.

Request No. 29

Plaintiff's Exhibit 133 is a true copy of an agreement between Ed Averett and Magnavox Consumer Electronics Company.

Request No. 30

Magnavox Consumer Electronics Company is a predecessor to defendant North American.

Request No. 31

North American is now a party to the agreement marked as plaintiff's Exhibit 133.

Plaintiff's Exhibit No. 137 is a document maintained by defendant North American in its files in the ordinary course of business.

Request No. 33

Plaintiff's Exhibit No. 145° is a copy of a document that was authored by Gerry Michaelson, an employee of North American and sent to John Wattles, an employee of Campbell-Ewald Company in April 1981.

Request No. 34

Defendant North American considered using the following names as the name for the AC9435 game cartridge:

- 1. Pac attack
- 2. Snack man
- 3. Snack pack
- 4. Motor mouth
- 5. Munch man
- 6. Gobblins.

Request No. 35

Plaintiff's Exhibit No. 147 is an interoffice memorandum for defendant North American from E. Collins to M. Staup, R. Hutner and G. Michaelson, among others, dated July 24, 1981, that was prepared by a person with knowledge and maintained by North American in its files in the ordinary course of business.

Request No. 36

Plaintiff's Exhibit No. 155 is a copy of a report prepared by Trout & Reese Advertising, New York, New York for defendant North American.

Request No. 37

Trout & Reese presented an oral report based on plaintiff's Exhibit No. 155 at North American's Knoxville, Tennessee offices.

Request No. 38

Plaintiff's Exhibit 112 is a copy of a memorandum sent by Thomas Hafner to all Odyssey dealers in November 1981.

Ed Averett, an independent contractor, created K.C. Munchkin for North American.

Request No. 40

Mr. Ralph Staup, who is known to his colleagues as "Mike" Staup, is in charge of defendant North American's home video game development.

Request No. 41

Mr. Averett and Mr. Staup first viewed Midway's PAC-MAN video game in an airport arcade.

Request No. 42

After Mr. Staup and Mr. Averett viewed Midway's PAC-MAN video game, they discussed the strengths and weaknesses of the PAC-MAN game and its increasing popularity.

Request No. 43

After discussing the strengths and weaknesses of Midway's PAC-MAN game, and the popularity of Midway's PAC-MAN game, Staup and Averett decided to commence development of a modified version of Midway's PAC-MAN to add to North American's Odyssey line of home video games.

Request No. 44

Mr. Averett played PAC-MAN at least once before beginning work on developing the game cartridge that was eventually marketed by North American as K.C. Munchkin.

Request No. 45

Mr. Staup originally intended that Mr. Averett would develop a home version of PAC-MAN.

Mr. Staup requested one of North American's in-house lawyers to obtain a license from plaintiff Midway Mfg. Co. for North American to produce and sell a video game cartridge for its Odyssey counsel using the name PAC-MAN.

Request No. 47

Mr. Staup instructed North American's in-house lawyer to obtain a license under the PAC-MAN copyright and trademark form Midway Mfg Co.

Request No. 48

While Mr. Averett was developing the cartridge that became K.C. Munchkin, North American was attempting to obtain from Midway a license under the PAC-MAN copyright and trademark so that it could market the cartridge Mr. Averett was developing under the PAC-MAN copyrights and trademarks.

Request No. 49

Mr. Staup learned that the PAC-MAN license was not available, and so informed Mr. Averett prior to the time that the K.C. Munchkin cartridge was completed. Request No. 50

After Mr. Averett finished developing the cartridge, it was reviewed by North American employees, including Mr. Staup, who told Mr. Averett to make further changes in the game characters.

Request No. 51

As a result of the instructions that Mr. Averett was given by North American employees, the color of the gobbler was changed from yellow to its present bluish color.

Request No. 52

Prior to marketing the K.C. Munchkin cartridge, North American issued internal instructions not to refer to PAC-MAN in promoting K.C. Munchkin.

An independent retailer in the Chicago area ran advertisements in the Chicago Sun-Times and the Chicago Tribune, describing K.C. Munchkin as "a PAC-MAN type game" and "as challenging as PAC-MAN."

Request No. 54

An independent retailer in the Chicago area ran printed advertisements in November 1981 which referred to K.C. Munchkin as "a PAC-MAN game."

Request No. 55 .

Sales persons in two stores in the Chicago area described the Odyssey game as "like PAC-MAN" and as "Odyssey's PAC-MAN" in November 1981.

Request No. 56

The expression of the central figure as a "gobbler" and the pursuit figures as "ghost monsters" distinguishes PAC-MAN from other prior video games.

Request No. 57

PAC-MAN's particular artistic interpretation of the game was designed to create a certain impression which would appeal to a nonviolent player personality. The PAC-MAN gobbler and ghost monsters are wholly fanciful creations, without reference to the real world.

Request No. 58

North American not only adopted the same basic characters as the Gobbler and Ghost Monsters in the PAC-MAN game, but also portrayed them in a manner which made K.C. Munchkin appear substantially similar to PAC-MAN.

Request No. 59

page 1 Pear log like Disagon Ray of 17th anni Perlinance.

The characters in the K.C. Munchkin game include a gobbler and ghost monsters.

The gobbler and ghost monsters in the K.C. Munchkin game appear substantially similar to the Gobbler and Ghost Monsters in the PAC-MAN game.

Request No. 61

The K.C. Munchkin gobbler has several features substantially similar to the PAC-MAN Gobbler, including the relative size and shape of the body, the v-shaped mouth, and the distinctive gobbling action, with appropriate sounds, and especially the way in which the gobbler disappears upon being captured. The K.C. Munchkin ghost monsters are virtually identical in size, shape and manner of movement to the ghost monsters in the PAC-MAN game. The K.C. Munchkin ghost monsters exhibit the same peculiar eye and leg movement as the PAC-MAN ghost monsters.

Request No. 62

During the play of the PAC-MAN game, the ghost monsters chase PAC-MAN and can deflate it if it is captured, unless the PAC-MAN gobbler eats a power capsule, in which case the roles of the monsters and the gobbler are reversed, and the gobbler can chase and capture the ghost monsters. If a gobbler captures the ghost monster, the ghost monster's eyes regenerate and return back to the center of the game. The gobbler and ghost monsters in the K.C. Munchkin game express the roll reversal and regeneration process in a manner substantially similar to the PAC-MAN game.

Request No. 63

Video games to appeal to an audience that is fairly undiscriminating insofar as their concern about more subtle differences in artistic expression.

Request No. 64

The main attraction of a game such as PAC-MAN lies in the stimulation provided by the intensity of the competition.

A person who is entranced by the play of the PAC-MAN game would be disposed to overlook many of the minor differences in detail between PAC-MAN and K.C. Munchkin and regard their aesthetic appeal as the same.

Donald L. Welsh
A. Sidney Katz
Eric C. Cohen
Welsh & Katz
135 South LaSalle Street
Suite 1625
Chicago, Illinois 60603
(312) 781-9470

Attorneys for Plaintiff

CERTIFICATE OF SERVICE

I hereby certify that copies of the foregoing PLAINTIFF MIDWAY'S FIRST SET OF REQUEST FOR ADMISSIONS TO DEFENDANTS have been served, by hand delivering a copy to

Don H. Reuben
David W. Maher
Reuben & Proctor
19 South LaSalle Street
Chicago, Illinois 60603

Hamela X

and

Theodore W. Anderson
James T. Williams
Neuman, Williams, Anderson & Olson
77 West Washington Street
Chicago, Illinois 60602

on this 21th day of December 1983.

· Complete all applicable spaces (numbers 5.9) on the reverse side of this page

ENTIFICATE OF COPYRIGHT REGISTRATION

UNITED STATES CONTRACTOR STATES

DO NOT WRITE HERE

This certificate, issued under the seal of the Copyright Office in accordance with the provisions of section 410(a) of title 17, United States Code, attests that copyright registration has been made for the work identified below. The information in this certificate has been made a part of the Copyright Office records.

Dania L. Lad

REGISTER OF COPYRIGHTS United States of America

REGISTRATION NUMBER 83-768 PAU EFFECTIVE DATE OF REGISTRATION NOU. 13,

	NONO	T WRITE ABOVE THIS LINE. IF YOU NEED MORE SPACE, USE CONTINUATIO	ON SHEET (FORM PA/CON)
(1)	NATURE OF THIS WORK (See instructions)		NATURE OF THIS WORK
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		PUCKMAN	
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Authorial		NAME OF AUTHOR: Namco Limited Was this author's contribution to the work a "work made for hire"? Yes . X No	DATES OF BIRTH AND DEATH
	1	AUTHOR'S NATIONALITY OR DOMICILE: Chizen of	WAS THIS AUTHOR'S CONTRIBUTION TO THE WORK: Anonymous? Yes No X If the answer to either of these questions is "Yes" see detailed instructions attached
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Creation		Year .1980 Nation .Japan (This information must be given in all cases) (Complete this	(Name of Country) block ONLY if this work has been published)
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	clas	ANSFER (If the copyright claimant(s) named here in space 4 are different from the author(s) nate mant(s) obtained ownership of the copyright.) Namco Limited assigned and interest "in statutory copyright in the Unit	the entire right, creat

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 Has registration for this work, or for an earlier version of this wo 	ork, already been made in the f	Copyright Office? Yes	1
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• If your answer is "Yes," why is another registration being sough	t? (Check appropriate box)		
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CONTINUATION SHEET FOR FORM PA

FORM PA/CON

UNITED STATES COPYRIGHT CHICL

- tf at all possible, try to fit the information called for into the spaces provided on Form PA.
- If you do not have space enough for all of the information you need to give on Form PA, use this continuation sheet and submit it with
- If you submit this continuation sheet, leave it attached to Form PA. Or, if it becomes detached, clip (do not tape or staple) and fold the two together before submitting them
- PART A of this sheet is intended to identify the basic application. PART B is a continuation of Space 2. PART C is for the continuation. of Spaces 1, 4, or 6. The other spaces on Form PA call for specific items of information, and should not need continuation.

PA 1	83-768
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EFFECTIVE DATE OF	REGISTRATION 13, 1980
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Page 3	of 3 pages

DO NOT WRITE ABOVE THIS LINE. FOR COPYRIGHT OFFICE USE ONLY

(A)	
Identification	۹

Application

• TITLE. (Give the title as given under the heading "Title of this Work" in Space 1 of Form PA)

• NAME(S) AND ADDRESS(ES) OF COPYRIGHT CLAIMANT(S). (Give the name and address of at least one copyright claimant as gives in Space 4 of Form PA)

IDENTIFICATION OF CONTINUATION SHEET: This sheet is a continuation of the application for copyright registration on Form PA submitted for

B Continuation	NAME OF AUTHOR: Was this author's contribution to the work a "work made for here"? Yes No AUTHOR'S NATIONALITY OR DOMICILE:	WAS THIS A	Born (Year) Died (Year) UTHOR'S CONTRIBUTION TO
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Continuation of other

CONTINUATION OF (Check which) Western hemisphere in and to a certain amusement game known as western nemisphere in and to a certain amusement game known as "Pac-Man" or "Puckman" in an ASSIGNMENT OF COPYRIGHTS dated October 10, 1980 (said ASSIGNMENT is being recorded concurrently with this application).

Space 4

D Space 1

iup High score and

A sensational, full color video game for 1 or 2 players that tickles vision and challenges reflexes. Adding to the fun are musical refrains, chomping and action sounds along with amusing cartoon shows between racks.

The player, using a single handle control guides the

-

PAC-MAN about the maze, scoring points by munching up the Dots in his path. Four Ghost Monsters-Inky, Blinky, Pinky and Clyde— chase after the PAC-MAN trying to capture and deflate him. The PAC-MAN can counterattack by eating the big. Power Capsule that enables him to overpower the Monsters for additional score. After all the Dots are gobbled up, the screen is cleared, and PAC-MAN continues for another round. Each rack features a special Fruit Target in the maze. which if eaten, earns Bonus Points. Players start with three PAC-MEN. An additional PAC-MAN is awarded for 10,000 points.

1UP HIGH SCORE 2UP 140

HIGH SCORE — Retained and displayed daily

PLAYERS' SCORE

ent and find the an distance As a second

-DOTS - 10 Points Each.

-POWER CAPSULE — 50 Points Each.

GHOST MONSTERS

-PAC-MAN - The 'main' man.

-ESCAPE 'Warp' TUNNEL —
Out one side— reappear on other.

-BONUS FRUIT TARGET — Appear below Monster's Den twice during each rack.

NUMBER OF SCREENS CLEARED — Fruit indicates how many times player has cleared the screen of dots

Screen cleared once

Screen cleared twice

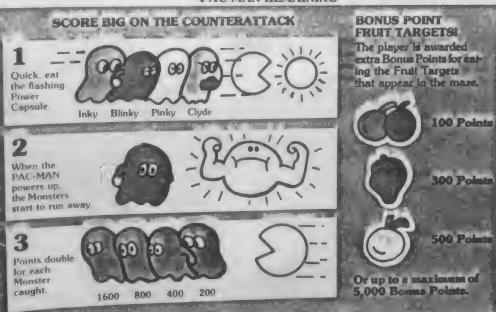
Screen cleared 3 times

Screen cleared 4 times.

Screen cleared 5 times.

— etc —

PAC-MAN REMAINING



PAC-MAN is available in 3 Midway models. New Mini-Myte, Cocktail Table and Standard Arcade.



HEIGHT	WIDTH	DEPTH
5841°	1940° 43,5 cm	61 cm
29" 74 cm	32° 81.25 cm	25°
150 30°	- No Frence	

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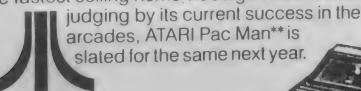


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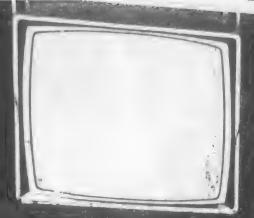


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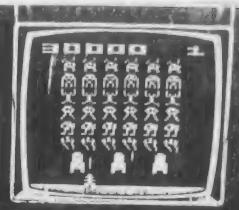


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*probates tractement of the Michael Mig. Co.

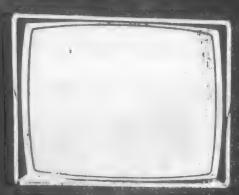




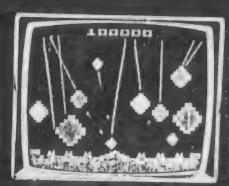
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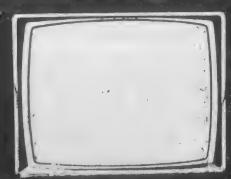
ATARI SPACE INVADERS



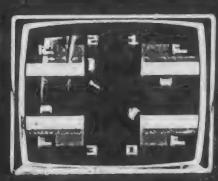
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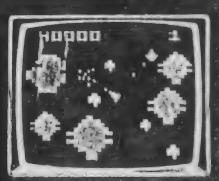
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SPORTS GAMES:

• Football - captain a team of electronic superstars . Bowling - a true electronic simulation . Basketball - realistic, built-in gravity field . Baseball - electronic umpire calls balls and strikes . Computer Golf - ninehole, par 36, electronic golf course • Alpine Skiling – 3 different world-class championship events • Hockey – off-the-wall action on electronic ice . Soccer - a computerized version of this fast-growing sport . Volleyball so real you can even spike a shot Electronic Table Soccer - a computerized tournament soccer table . Pocket Billiards - play eight-ball or rotation

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 Math-A-Magic - make addition, subtraction, multiplication and division fun . Echomental gymnastic challenge • Computer Intro - leaches compuler theory and technology • Matchmaker - an exciling game of memory and concentration • Logiz -a challenging game of deductive reasoning · Buzzword - a lun-packed electronic guessing game • I've Got Your Number teaches preschoolers basic math reinforces perceptual skills, sharpens hand/eye coordination

STRATEGIC GAMES:

· Conquest Of The World - set up current worldwide power strategy on the game board, then light land, sea, and air battles on screen • Dynasty – the computerized descendant of the ancient Chinese strategy gamin of GO • The Quest For The Rings lakes you to an alternate world of dungrons diagons and lire-breathing reality focludes game board and expanded memory Cartnidge • Las Vegas Blackjack - a lifty two card deck house rules the real thing *Michigan with original Onlystey Durchast

DANCE

Joffrey in Sterling Form

ike the pioneers before him, Robert Joffrey discovered America the hard way. Twenty-five years ago his six dancers (one doubled as a pianist) left New York in a borrowed station wagon for a series of onenight stands in eleven states. And so the Joffrey Ballet was born. For a long time, the company seemed doomed to an itinerant existence. Before they ever danced in Manhattan, they had toured the Soviet Union. Over the years the Joffrey has performed in

"The Green Table"; Léonide Massine's "Parade," which inspired the term "surrealism" with its décor by Picasso and music by Erik Satie, and "Relache," dadaism's last hurrah, with Satie's music and sets by Francis Picabia. At the same time, resident choreographer Gerald Arpino has contributed a steady if uneven infusion of works. Every once in a while-"Astarte," "Remembrances" and "Postcards"-Joffrey himself steps in with a masterwork. But he

has gone far afield in his search for choreography, bringing into the mainstream the works of such post-moderns as Twyla Tharp and Laura Dean.

The dancers embody the company's youthful vitality. To adapt to the Joffrey's extraordinary diversity of styles-Balanchine, Ashton, Cranko, de Mille, Robbins—they have to be agile, open and daring. Besides, they're an energetic, well-scrubbed troupe, second to none in exuding the sheer joy of dancing. No one reflects this more intensely than Denise Jackson, the company's uncrowned prima ballerina; Cynthia Anderson, her heir apparent, or the veteran Luis Fuente.

Birds: Among the novelties of this silver-anniversary season are "Light Rain," a new work by Arpino, and John Cranko's hilarious, evening-long "The Taming of the Shrew." To a score by Douglas Adams and Russ Gauthier that blends Oriental feeling with Western rock and jazz idioms, Arpino displays his best and worst sides. Bodies move like birds, catching the current of air; their pyrotechnics punctuate the action without slowing things down. But his pas de deux for Celeste Jabczenski and James Can-

field lacks passion and, when he dives too deeply into metaphysics, Arpino gets

bogged down in pretension

The Stuttgart Ballet's Marcia Haydee and Richard Cragun, who originated the leading roles in "The Taming of the Shrew." coached the Joffrey dancers. It's a work that depends heavily on the three extended, unbelievably acrobatic pas de deux for Kate and Petruchio. The impossible must be brought off without a hitch. No one could have expected that miracle immediately, even from such Joffrey virtuosos as Beatriz Rodriguez and Gregory Huffman Hut they'll get it. In the Joffrey, life has never been easy for 25 years. Miracles just take a little longer



Jabczenski, Canfield in 'Light Rain': Youth & Co.

every state but Hawaii-which is hard to get to by station wagon. A financial crunch that forced them into a six-month sabbatical-and brought them to the edge of oblivion-ended only last year.

But as the Joffrey celebrates its 25th birthday at its home in New York's City Center, the company is in the pink. The accent, as ever, is on youth, both in the repertory and in the dancers. Joffrey has carved out a distinctive homestead between the two tall towers of the New York City Ballet and American Ballet Theatre

The heart of its repertory has always been a brilliant, wide-ranging mix of conservation and experiment The Joffrey has rescued such twentieth-century classics as Kurt Jooss's passionate antiwar manifesto

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Int. Cl.: 28
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United States Patent and Trademark Office

Reg. No. 1,259,524 Registered Nov. 29, 1983

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Ser. No. 355,969, filed Mar. 22, 1982.

J. TINGLEY, Examining Attorney

Int. Cl.: 28

Prior U.S. Cls.: 22, 23, 27 and 50

United States Patent and Trademark Office

Reg. No. 1,260,102 Registered Dec. 6, 1983

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excited about: the San Ysidro Ranch. for those more rurally inclined, again with delightful cabins and a grand Sunday brunch: and the El Encanto Hotel, nestled into the Santa Barbara riviera, up and away from every thing clse, surrounded by palms and cucalyptus, with a very pretty bar and outdoor dining.

If sunburn or basic beach boredom sets in, then rest assured that Santa Barbara offers a smorgasbord of other daylight delights. It has, for instance, a bird refuge—a huge, jade green. lawn-surrounded lagoon aflutter with ducks and swans. It's located just across from East Beach. where some of the finest West Coast beach volleyball is played, especially on sunny Sundays

And there's a harbor—a glorious harbor that's always humming with the comings and goings of abalone divers and crab fishermen and a fair share of yachts. Fishermen will tell you that the Santa Barbara channel offers some of the best fishing on the West Coast. Half-day boats leave twice a day from the harbor.

The backpacking enthusiast will be equally happy about the endless trails that zigzag across the hills around Santa Barbara. The Earthling Bookstore (on Victoria Street just off State) sells a good day-hike guide to the area.

And, of course, there's always the Santa Barbara Mission, a nice connection to old California. Right behind it is the lesser-known Natural History Museum.

And if all else fails, go shopping Just take a long, slow walk up and down State Street, and you'll find evcrything from a Häagen-Dazs icc cream parlor to a tobacco shop, a bagel factory to a superb recycled-clothing store, and a really good selection of gift shops and boutiques. The El Pasco, Santa Barbara's most famous courtyard, offers wonderful cobblestoned pathways to a rock and mineral shop, a heady coffee bean and tea bazaar with a most theatrical owner, and a tiny Belgian fudge shop valiantly owned and operated by an elderly woman in a wheelchair (continued on page 76)

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Besides Joe's and The Head of the Wolf. Santa Barbara has five really superb French Continental restaurants, one very good scafood restaurant, and a beautiful new Mexican restaurant. All can be counted on for excellent service and a superlative repast. They are: Epicurean Catering, 125 E Carillo Street (just off State) (966-4789). Habitues maintain that their "Breast of Chicken Jeannie" with its hot spiced apples and "sauce supreme" is one of the best chicken dishes ever conceived Chanticleer Restaurant, 1279 Coast Village Road, Montecito (Santa Barbara's posh southern neighbor) (969-5959). Silver, crys. tal, china, linen, a bevy of fluttery waiters, and the best poached salmon imaginable

Talk of the Town, 123 W. Gutterrez Street (966-2912). They say it gets a little insufferable with its high-handed formality, but the food is dependably great La Chaumière, 1305 State Street

(962-5607). French cuisine par ex-

Penelope's, 50 Los Patos Way (by the bird refuge) (969-0307). Many Santa Barbartans will swear on a stack of truffles that this is the finest restaurant in town. Creatively Continental, never boring, chanterelles here, sorrel there, and a stunning new "greenhouse bar The Famous Enterprise Fish Co., 225 State Street (963-8651). "There's a catch to our fish this fresh The Acapulco, 1114 State Street. (963-3469). Recently opened in a historic Spanish-style building. this is the newest place to be seen Upscale Mexican cuisine exquisite decor, and twenty-one flavors of margaritas. -J.M.

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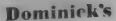
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floating munnhaes as you can. But foot out, three-poorly Munching up as many floating munnhaes as you are out of lock. Eat an anappead munchia and you can gobble up the Munchina. But bowers, the more you much the faster the game bocomes in the popular arcade game you can now play on your own TV with the Mapparox Odysay 2 game you machine. Choose from an unlimited selection of masse that you can program.

PLT & AU



THE BROADWAY

N.A.P. CONSUMER ELECTRONICS CORP.

March 5, 1982

Dear Odyssey Dealer:

The purpose of this letter is to bring you up to date on the status of the K. C. Munchkin home video game by Odyssey in relation to the 'law suit filed against North American Philips Corporation by Atari, Inc., claiming infringement of the PACMAN copyright.

On March 2, 1982, the United States Court of Appeals for the Seventh Circuit in Chicago reversed the decision of a lower court and ruled in favor of Atari in its request for an injunction pending a full trial. The Appeals Court instructed the trial court to enter an injunction pending the trial.

We do not agree with the Appeals Court decision and we are preparing a petition to the U. S. Supreme Court for review.

On March 5th, the injunction was entered and the enforcement of the injunction has been stayed by the Trial Court as permitted by the Appeals Court order. This means business as usual until the Supreme Court has finally reviewed the matter.

Kindly be assured that we will pursue every available legal action including the appeal to the U. 5. Supreme Court and a full trial to protect our right to sell this fine game.

You may continue to advertise, display, and sell K. C. Munchkin on its own merits as a superior video game.

11: 161

David M. Arganbyight

Vice President & General Manager - Odyssey



INTER-OFFICE MEMORANDUN

CONFIDENTIAL

- Rita Hutner

:- :: July 15, 1981

sec: John Wattles

SUBJECT COMPETITIVE ADVERTISING EXPENDITURE REPORT

Rita, attached for your review is a document generated by the Campbell-Ewald media research department. It is an expenditure report of the major Magnavox competition. The media expenditures are broken down, by product category, by quarter, as well as by the various mediums. This information is gathered from five (5) different sources. It is the most reliable and accurate competitive expenditure data available. This information will be generated henceforth on a semi-annual basis.

This first competitive summary contains media expenditures for the calendar year 1980. As you can see, the bottom line of expenditures for Magnavox as well as the competition comes to \$119.4 MM. Of this aggregate total, television receiver products consume nearly 47%; Video Cassette Recorders, approximately 15%; 1.8% to video disc players; 8.5% to videogames; and 27.1% to a category classified as various. The various category is made up of audio/video items which are indistinguishable and are impossible to classify to any one product category.

The expenditure data is also broken out on a quarterly basis. As you can well imagine, the fourth quarter consumed the major portion of the expenditures, exceeding 49% of the total aggregate dollars (for all products). The first quarter was the second most heavily advertised period, receiving 22.2% of the dollars; the second and third quarters received approximately 29% of the aggregate.

Rita, when the information on the first six months of 1981 is available, it will be forwarded to you. Please review this information. If I can be of any help in any way, please give me a call.

--John

/pms

cc: R. H. Schirmer C. A. Denton G. A. Back K. J. Baehr

Attachment

PLAINTIFF'S EXHIBIT

CAMPBELL-EWALD COMPANY

INTER-OFFICE MEMORANDUM

R. Paschke

-- July 22, 1981

Media Information Services

SUBJECT

MAGNAVOX -- Competitive Expenditures Report, January to December 1980 - REVISED

M.I.S. #81-148

Attached is revised information for the Magnavox Competitive Expenditures Report covering the period January to December, 1980. Newspaper expenditures that were listed as "Magnavision" were placed into the video cassette recorder category whereas they should have been placed into the video disc player category. The appropriate changes have been made on the Video Cassette Recorder sheet (Table IV) and the Video Disc Player sheet (Table V), as well as the Summary by Advertiser sheet (Table I), and both of the Appendices (I and II).

Althea J. Underwood

Sishes of Underwood

/ma

Attachments

cc: B. Guggenheim

J. Schenker

J. Wattles

MAGNAVOX COMPETITIVE SUMMARY BY ADVERTISER CALENDAR YEAR 1980

		T.V. (000)	M.E.C. & PROJECTION TV (DOD)	WCR (000)	(<u>000</u>)	V1DE0 6AMES (000)	VARIOUS (OOC)	TOTAL (000)
MAGNAVOX	1st Qtr. End Brd 4th TOTAL	943.8 #66.0 1047.1 3555.2 6014.1	1.1 2.4 3.7	50.6 78.1 19.7 148.4	782.6 134.0 461.9 1860.5	49.5 .3 1135.8 1185.6	479.3 81.0 48.8 112.6 721.7	2005.4 1410.8 1232.6 5285.2 9934.0
<u>6.E.</u>	1st Qtr. End Brd 4th TOTAL	2631.9 170.2 411.3 1801.7 5015.1	:	969.1 969.1	-	-	4389.6 6731.7 3804.5 6431.8 21357.6	7021.5 6901.9 4215.8 9202.6 27341.8
R.C.A.	1st Otr. 2nd 3rd 4th TOTAL	4848.1 773.9 3230.1 8095.9 16948.0	-	1155.8 13.2 115.6 2654.8 3939.4	-		6.6 41.2 26.1 20.0 93.9	6010.5 828.3 3371.8 10770.7 20981.3
ZEMITH	1st Otr. 2nd 3rd 4th TOTAL	3276.3 648.5 2771.0 6768.2 13464.0	-	430.3 26.3 362.9 1362.6 2202.3	-	-	274.1 167.4 193.8 137.3 772.6	3980.7 842.2 3327.7 8288.3 16435.9
SONY	ist Qtr. Znd 3rd 4th TOTAL	766.8 73.6 1108.8 2062.1 4011.3	9.8 12.0 280.8 302.6	863.5 760.0 546.1 3646.2 5815.8	0.	-	118.4 558.3 944.5 1620.2 3241.4	1748.7 1401.7 2611.4 7609.3 13371.1
SYLVANIA	a 1st Qtr. End Bed 4th TOTAL	2523.0 52.1 284.6 1691.3 4551.0	:		-	46.2	-	2523.0 52.1 264.6 1737.5 4597.2
PANASONIC	1st Otr. End Brd 4th TOTAL	1.3 .8 1.4 1059.4 1062.9	74.6 27.8 .4 IM	374.8 229.3 1456.1 2069.0	-	-	18.3 241.0 189.4 318.9 767.6	103.0 644.4 420.5 2835.2 4003.1
CURTIS MATHE	S 1st Qtr. Ind 3rd 4th	671.2 1074.1 886.1 1125.4 3756.8	13.8 16.6 45.9 7.7	7.7 19.4 8.8 35.9				692.7 1090.7 951.4 1141.9 3876.7
QUASAR	· 1st Otr. 2nd 3rd	42.7 74.9 216.4 206.0 454.0	-	12.4	-	-	797.9 403.2 631.1 1092.3 2924.5	432.1 854.3 1310.7 3437.7

CALENDAR YEAR 1980

			*					
		T.V. (000)	PROJECTION TV	VCR (000)	VDP (500)	GA'ES (DOD)	<u>VARIOUS</u> (000)	TOTAL (DOC)
ATARI	1st Qtr. 2nd 3rd 4th TOTAL	•	•	-	-	442.0 435.9 23.0 4552.6 5453.5	147.2 696.1 129.8 1302.6 2275.7	589.2 1132.0 152.8 5855.2 7729.2
MATTEL	1st Qtr. 2nd 3rd 4th TOTAL	-	:	-	-	410.8 461.3 65.3 2570.9 350ē.3	•	410.8 461.3 65.3 2570.9 3508.3
<u>7vc</u>	1st Qtr. 2nd 3rd 4th TOTAL	-	0	394.9 369.0 183.7 440.8 1359.4		-	38.0 33.9 66.1 72.1 210.1	432.9 402.9 249.8 512.9 1598.5
<u>SEARS</u>	1st Qtr. 2nd 3rd 4th TOTAL	233.2 228.2 .461.4	- 0	227.6 260.5 488.1	-	-	0	460.8 488.7 949.5
PIONEER ,	1st Otr. 2nd 3rd 4th TOTAL	-			6.8 256.6 682.5 945.9	-	-	6.8 256.6 682.5 945.9
MGA/MITSUBIS	1st Otr. 2nd 3rd 4th TOTAL	4.9	105.8 107.4 197.2 410.4	22.4 32.3 47.7 84.0 186.4		0.	11.6 7.7 19.3	128.2 48.8 162.8 281.2 621.0
MUNTZ	1st Qtr. 2nd 3rd 4th TOTAL	29.0 26.1 .6 55.7	1.3 5.1 6.4	-		· ·		29.0 27.4 .6 5.1 62.1
BALLY	1st Qtr. 2nd 3rd 4th TOTAL	-		-	:	-	-0	0
CRAND TOTA	1st 2nd 3rd 4th TOTAL	15734.1 3321.1 10190.6 26593.4 55839.2	194.4 56.6 168.1 491.6 910.7	2934.0 1653.7 1739.1 10935.2 17262.0	482.0 789.4 390.6 1144.4 ZEDE.4	902.3 897.2 88.6 8305.5 10153.6	6269.4 8965.4 6041.8 11107.8 37354.4	26516.2 15683.4 10618.8 58577.9 119396.3

H.1.S. #81-148 7/22/81

Calendar Year 1980

				TELEVIS	10				
		METWORK TV (000)	SPOT ITV (000)	NETWORK RADIO (000)	RADIO (000)	MAGAZINES & SUPPLEMENTS (DOD)	NEWSPAPERS (DOD)	OUTDOOR	UKA.
MAGNAVOX	ist Otr. End Ard 4th TOTAL	384_D 386.8 1804.8 2477.4	449.1 134.1 333.2 282.2 1198.6		696.3 696.3	97.0 187.2 240.3 681.6 1206.1		4.9 5.6 5.1	943 8 468.0 1042 1 3555 2
R.C.A.	1st End 3rd 4th TOTAL	387.5 1618.7 5700.1 10495.6	117.1 281.3 406.6 1209.9	-	1.6	574.9 223.3 938.3 1736.5	1077.4 158.7 1106.8 1050.9 3503.8	-	4848.1 773.9 3230.1 8095.9 169-2.0
ZENITH	1st 2nd 3rd 4th TOTAL	1418.3 124.0 1444.7 3726.9 6713.9	549.4 178.2 685.9 1278.0 2691.5	:	:	802.7 180.4 341.9 1302.4 2627.4	505.9 165.9 298.5 460.1 1430.4	8	3276.3 648.5 2771.0 6768.2
<u>E.E.</u>	1st 2nd Brd 1th TOTAL	1326.5 372.5 1547.7 3246.7	345.3 123.1 38.8 25.6 542.8			960.1 	47.1 174.2 221.3		2631.9 170.2 411.3 1801.7 5015.1
<u>SYLVANIA</u>	1st Und Ord 4th TOTAL	1981.5 16.0 256.6 1385.2 3639.3	130.7 4.7 19.7 114.4 269.5	0	11.0	215.9	192.8 17.8 3.9 184.7 395.2	2.1 2.6 2.6 7.0 14.3	2523.0 52.1 284.6 1691.3 4551.0
SDNY	Tst End Bra 6th TOTAL	470.7 1021.3	111.5 42.8 5.6 69.7 . 225.6	•	-	154.3 7.0 194.9 525.0 1085.2	501.0 23.8 233.6 446.1 1204.5	-	766.8 73.6 1108.8 2062.1 4011.3
CURTIS MATI	1st End 3rd 4th TOTAL	-	671.2 1074.1 MT9.0 1111.3 3735.6	-	7.1 14.1 21.2	:	-	-	671.2 1074.1 886.1 1125.4 3756.8
PANASOH1C	Ist East Brd 4th TOTAL	217.0 217.0	1.3 18 1.4 473.7 477.2	-	-	368.7 368.7	0	-	1.3 .8 1.4 1059 4 1062.9
<u>pusar</u>	1st 2nd Brd 4th	192.5 140.7 333.2	42.7 6.7 9.0 53.0	0	-	:	22.2 14.9 12.3 49.4		42.7 28.9 216 4 206 0 454.0
SCARS	1st 2nd Brid 6th HOTAL	-	-	0	0	233.2 228.2 461.4	÷	0	233.2 228.2 461.4
PLANTZ.	1st 2nd 3rd 4th YUTAL	-	.6	-	•	28.8 26.1 54.9	÷	-	29.0 26.1 .6
MEA/MITSU	lst 2nd 1-d 1-th	:	2706.3	. =	- - - 0 1.6	0 2833.7	D 1385/3		4.9 - - - - - - - - - - - - - - - - - - -
CRAND TOT	AL 18t Srd REP TOTAL	527.5 4744.3 15543.7 28615.1	2768.3 1681.3 2254.5 3824.5 10466.9	-	11.6 8.9 710.4 737.5	400.7 1437.6 4088.4 1762.4	1742.7 2413.5 123.7 CE128	2.6 12.9 35.6	0190.6 6593 4 35835 7

Calendar Year 1980

PROJECTION	T.Y. 1	HOME	ENTERTAINMENT	EERTER

			-			The second second			
		METHORK TV (DOO)	TY (000)	METHORK RADIO (000)	RAD10 (000)	MAGAZINES & SUPPLEMENTS (000)	(000)	OUTDOOR (OOC)	LPAYS TOTAL (OW)
MAGNAVOX						(000)	(000)	(555)	()
	1st Qtr. Ind 3rd 4th TOTAL	:	.2 1.1 2.4	N .	:	-	•	•	.2 1.1 2.4
MGA/MITSUBIS	u t					•			
New/ 11130613	1st Ind 3rd 4th TOTAL	-	-	-	:	105.8 107.4 197.2 410.4	-	:	105.8 107.4 197.2 410.4
SONY	b								
3041	1st Ind 3rd 4th	•	•	· •	-	9.8 12.0 280.8 302.6	-	•	9.8 12.0 280.8 302.6
Dawas But F									
PANASONIC	1st 2nd 3rd 4th TOTAL	:	.4 _IB 			74.6 27.8 - 102.4	- 0	-	74.6 27.8 .4 .8 103.6
CURTIS MATE	HFS	•							13.8
CORTIS	1st 2-4 3rd 4th TOTAL	-	13.8 16.6 45.9 7.7 84.0	-		-	0	0	16.6 45.9 7.7 84.0
NUNTZ								•	
PENTS	1st End End 4th TOTAL	: :	1.3 5.1 6.4	-	0	-	÷	0	1.3 5.1 6.4
	•			•		180.4		-	194.4
GRAND TOT	1st 2nd 3nd 4th TOTAL	0	14.0 19.0 48.7 13.6 95.3	-	<u>.</u>	180.4 37.6 119.4 478.0 815.4	÷		56.6 168.1 491.6 91.5

Calendar Year 1980

			VII	DED CASSETTE	RECORDER				
MAGNAVOX		METHORK (000)	SPOT ITY (000)	METWORK MAGES (000)	RADID (000)	MAGAZINES & SUPPLEMENTS (000)	NEWSPAPERS (000)	OUTDOOR (000)	GRAND TOTAL (INU)
79501101	ist Otr. Ind 3rd 4th TOTAL	0	15.5	-	0	35.1 65.1 19.7 119.9	:	:	50.6 78.1 19.7 148.4
SONY	lst Ind 3rd 4th TOTAL	17.0 325.9 2316.9 2714.4	86.9 4.5 75.4 229.1	•	•	19.7 668.3 688.0	728.6 654.4 215.7 585.6 2184.3	:	863.5 760.0 546.1 3645.2 5815.8
R.C.A.	1st End Divid 4th TOTAL	1059.3 1827.3 2886.6	51.0 6.4 7.3 52.4	-		736.0 736.0	45.5 6.8 108.3 39.1 199.7	-	1155.8 13.2 115.6 2654.8 3939.4
ZENITH	1st 2nd' 3rd 4th TOTAL	354.6 216.5 799.5 1370.6	62.2 16.5 60.3 236.6 375.6	-		55.0 310.9 365.9	13.5 9.8 31.1 35.8 90.2	-	430.3 26.3 362.9 1382.8 2202.3
PANASONIC	1st 2nd 3rd 4th TOTAL	425.4 425.4	8.8 164.7 8.4 551.4 733.3		-	210.1 220.9 479.3 910.3	-	-	8.8 374.8 229.3 1456.1 2069.0
<u> 3.v.c.</u>	1st 2nd 3rd 4th TOTAL	0	350.6 369.0 80.1 4.7	-	-	103.6 436.1 584.0	-	-	394.9 369.0 183.7 440.8 1388.4
<u>G.E.</u>	1st 2nd -3rd 4th TOTAL	-	-	-	-	969.1 965.1	-	0	969.1 969.1
SEARS	1st 2nd 3rd 4th TOTAL	-	-	-		227.6 260.5 488.1	-	:	227.6 260.5 488.1
MGA/MIT		:		:	-	32.2 32.2	-	22.4 32.3 47.7 51.8 154.2	22.4 32.3 47.7 84.0 186.4
<u>CURT1S</u>		:	7.7 19.4 8.8 35.9	-	:	:	-	-	7.7 19.4 8.8 35.9
QUASA!		:	6.8 12.4 19.2	:	-	-	- 0	:	6.8
GRAND	TOTAL 1st 2nd 3rd 4th TOTAL	1468.5 17.0 542.4 5369.1 7397.0	941.7	-	:	79.4 294.9 607.1 3912.1 4893.5	787.6 671.0 355.1 660.5 7272.7	22.4 32.3 47.7 51.8 154.2	2934.0 1653.7 1739.1 10925.2 17262.0

CE1283 M.I.S. #81-148

MAGNAVOX COMPETITIVE SUMMARY

TABLE V

CALENDAR YEAR 1980

VIDEO DISC PLAYERS

		METHORE TV (000)	179 (78 (000)	RADIO (000)	RAD10 (000)	MAGAZINES & SUPPLEMENTS - (000)	NEWSPAPERS (DOO)	00TD00R (000)	TOTAL (000)
PAGNAVOX -	1st Qtr. End Brd 4th .TOTAL	-	259.5 391.6 115.8 293.3 1060.2	- - -	- :	147.6	222.5 243.4 18.2 168.6 652.7	-	482.0 782.6 134.0 461.9 1860.5
PIONEER	1st 2md 3rd 4th HUTAL	-		0	÷ •	113.1 555.3 668.4	6.8 143.5 127.2 277.5	•	6.8 256.6 682.5
GRAND TOTAL	1st Pad 3rd 4th TOTAL	- - - 0	259.5 391.6 115.8 293.3 1060.2	:	•	147.6 113.1 555.3 816.0	222.5 250.2 161.7 295.8 930.2	: : :	482.0 789.4 390.6 1144.4 2806.4

	GRAND TOTAL	MALY	VINWATAS	IAR IAR	MILL	XOAVETWA		
	20d	101AL	1st 2nd 3rd 4th 4th	TOYAL	1st 2nd 3rd 4th	Ist Qtr.		
	207.4 5623.7 5831.T		0	3600.5	207.4	427.9	ME THORK	
	792.0 534.9 76.0 2060.8	0	0	442.0 422.2 10.4 845.5 1720.1	349.0 112.7 65.3 751.0	464.3	SPOT TV (000)	N. C.
	0	o	4	o	o	6 · · · ·	NETWORK NADIO	100 CAMES VIID
	24.1	0	d	24.1	• ····	· • , ,	SPOT NADIO	AND RECORDERS
	110.3 141.2 455.8 707.3	4	a		61.8 141.2 224.6 427.6	231.2	MAGAZINES & SUPPLEMENTS (000)	
,	13.6	4	46.2	13.7 6.6 82.5 102.8	.	12.4	NE USPAPERS	
	0 : ' '	d	4	4	9	9	(000) (000)	
	7.00 2.200 3.80 3.80 3.80 3.80		46.2	442.0 435.9 23.0 4552.6 5453.5	410.0 461.3 65.3 2570.9 3506.3	49.5 1135.0	(mon) 101VT CHAND	

CALENDAR YEAR 1980

VARIOUS

MAGNAYOZ		TY (000)	SP07 TV (000)	METHORK RADIO (000)	SPOT RADIO (000)	MAGAZINES & SUPPLEMENTS (000)	MEWSPAPERS (000)	<u>0</u> 0100 (000	OR TOTAL
E.E.	ist Otr. 2nd ard 4th TOTAL	142.0	247.9 45.6 15.3 56.2 365.0	0	21.4 31.0 36.3	4.4 4.4	99.4 9.6 2.5 20.1 121.6		479.3 8:0 48.8 112.6
	1st 2nd 3rd 4th TOTAL	1204.4 4042.5 1045.4 2937.8 11270.6°	194.9 431.4 981.5 570.6 2178.4	1046.2 598.1 665.1 2309.4	1.8	•	990.3 1211.6 1137.2 2258.3 5597.4	:	4389.6 6731.7 3804.5 6431.8 21357.6
SONY	1st 2nd 3rd 4th TOTAL	344.6	3.1 6.4 .3 22.6		87.2 207.2 395.5 758.8 1448.7	303.8 129.7 4.3 437.8	28.1 40.9 74.4 834.5 977.9		110.4 558.3 944.5 1620.2
QUASAR	1st 2nd 3rd 4th TOTAL	574.1 546.2 1120.3	21.1 42.8 6.0 73.5 143.4	-	-	776.8 360.4 413.0	\$1.0 59.6 110.6	:	797.9 403.2 631.1 1092.3 2924.5
ATARI (1)	1st 2nd 3rd 4th TOTAL	-	15.4 10.2 .4 2.2 28.2		-	131.8 685.9 15.2 530.1 1363.0	114.2 770.3 884.5	· ·	147.2 696.1 129.8 1302.6 2275.7
ZENITH	1st 2nd 3rd 4th TOTAL		67.9 23.2 28.7 3.1 122.9	-	-	•	206.2 144.2 122.4 134.2 607.0	42.7 42.7	274.1 167.4 193.8 137.3 772.6
PANASONIC	1st 2nd 3rd 4th TOTAL		3.3 37.1 40.4	-	228.1 154.7 48.7 431.5	33.7 233.1 266.8	18.3 9.6 1.0 ———————————————————————————————————	-	18.3 241.0 189 4 318.9 767.6
<u>3vc</u>	1st 2nd 3rd 4th TOTAL		-	-	-	38.0	-	33.9 66.1 72.1 172.1	38.0 33.9 66.1 72.1 210.1
RCA	1st 2nd 3rd 4th TOTAL	:	.7 9.9 8.2 .6	-	5.9 1.1 4.3 	· ·	13.6 19.4 63.2		6.6 41.2 26 1 20.0 93.5
MGA/MITSUBIS	1st 2nd 3rd 4th TOTAL	-	-		:	· · ·	-	11.6 7.7	11.6 7.7 —————————————————————————————————
EURO TOTAL	1st 2nd 3rd 4th TOTAL	1346_4 N642_3 2004_6 3484_0 12677_5	\$51.0 \$72.8 1040.4 765.9 2930.1	1046.2 698.1 665.1 2309.4	93.1 457.8 507.3 843.8 1982.0	946.6 1354.5 178.6 1180.5 3660.7	1332.3 1446.1 1516.3 4096.4 E397.1	45.5 116.5 72.1 234 1	6269.4 8965.4 6041.8 11107.8 32364.4

^{*} May Include White Goods, Stereo Equipment, Video Products, Multi-product advertising and general promotion.

⁽²⁾ Various expenditures for Atari are "personal video computer" expenditures.

APPENDIX I

C E 287

MAGNAVOX

TOTAL ADVERTISERS COMPETITIVE SUMMARY BY MEDIA

Calendar Year 1980

								PHONE (
% of TOTAL	TOTAL	VARIOUS	VIDEO GAMES	VIDEO DISC PLAYER	VIDEO CASSETTE RECORDER	HOME ENTERTAINMENT CENTER & PROJEC- TION TELEVISION	TELEVISION	
45.8%	54720.7	12877.5	5831.1	4	7397.0	ı	28615.1	NETWORK TELEVISION \$(000)
17.1%	20359.3	2930.1	3463.7	1060.2	2343.1	195° E3	10456.9	SPOT TELEVISION \$(000)
1.9%	2309.4	2309.4	t	ı	ŧ	1	6	NETWORK RADIO \$(000)
2.3%	2744.6	1982.0	30.1	1	t	•	732.5	SPOT RADIO \$(000)
16.5%	8.26961	3660.2	707.3	816.0	4893.5	B15.4	8760.4	MAGAZINES & SUPPLEMENTS \$(000)
10.12	15100.0	8391.1	161.4	930.2	2474.2		7228.7	NEWSPAPERS \$(000)
e k		423.1			154.2		35.6	0UTDOOR \$(000)
		119396.3	10193.6	2806.4	17262.0	910.7	55839.2	101AL \$(000)
			27 19	2.5%	14.5%	55 34	46.8%	% of TOTAL

% EXPENDITURE ANALYSIS

% EXPENDITURES BY MEDIA & PRODUCT

TOTAL YEAR - 100%	NET TV	SPOT TV	NET. RADIO	SPOT RADIO	MAGAZINES	NEWS- PAPER	OUTDOOR
TV	51.2	18.7	_	1.3	15.7	13.0	.1
HEC & PTV	-	10.5	-	•	89.5	-	• 1
VCR	42.9	13.6	-	•	28.3	14.3	.9
. VDP	-	37.8	7	-	29.1	33.1	
VG -	57.2	34.0	-	.3	6.9	1.6	
VARIOUS	39.8	9.1	7.1	6.1	11.3	25.9	.7
TOTAL EXPENDITURES	45.8	17.1	1.9	2.3	16.5	16.1	.3

% EXPENDITURES BY QUARTER & PRODUCT

TOTAL YEAR = 100%	1st QUARTER %	2nd QUARTER	3rd QUARTER	4th QUARTER
TV	28.2	6.0	18.2	47.6
HEC & PTV	21.3	6.2	18.5	54.0
VCR	17.0	9.6	10.1	63.3
VDP	17.2	28.1	13.9	40.8
VG	8.9	8.8	.9	81.4
VARIOUS	19.4	27.7	18.6	34.3
TOTAL EXPENDITURES	22.2	13.1	15.6	49.1

M.I.S. #81-148 7/22/81 .

CAMPBELL-EWALD COMPANY

CONFERENCE REPORT

DATE Meeting: Sept. 10, 1981 - Report: Sept. 15, 1981

PLACE Dallas

CLIENT MAGNAVOX

REPORTED BY John C. Wattles

PRESENT

CLIENT

G. A. Michaelson

R. E. Hutner (Part-Time)



J. C. Wattles

P. A. Dow R. H. Schirmer C. A. Denton G. A. Back J. C. Wattles K. J. Baehr J. T. Homan L. M. Ross J. P. Huchok M. O. Bell T. G. Mack W. X. Ford L. W. Steinberg

G. A. Michaelson

R. E. Hutner

D. A. Naftel R. B. Petrella

C. L. Upton

R. J. Gervason

R. L. Paschke E. L. Acker

P. E. Floyd

T. G. Moore B. E. Brown

M. V. Murray

INTRODUCTION OF K. C. MUNCHKIN CARTRIDGE

Mr. Michaelson informed the Agency that he had secured an additional \$500,000 for the advertising promotion of the new K. C. Munchkin cartridge. Mr. Michaelson stated that this was nearly identical to the hottest coin operated game on the market, "Pac Man". Mr. Michaelson authorized the Agency to proceed with concepts as to the best way to introduce this K. C. Munchkin cartridge. The cartridge would begin to be shipped to the dealers in early November, therefore, advertising should hit approximately the same time.

K. C. MUNCHKIN MERCHANDISING

Prior to the consumer announcement of the K. C. Munchkin cartridge, a merchandising effort should be made to the dealers to introduce them to K. C. Munchkin as well as to inform them of its great similarity to the Pac Man cartridge. Mr. Michaelson stated that rather than an ordinary direct mail piece sent out, he would prefer something with a little more pizzazz to it, possibly along the lines of a hand puppet or some other 3-D item. The item should immediately grab the dealers attention and communicate the unique appeal of K. C. Munchkin to the consumer public.

CDYSSEY NEWSLETTER

The client informed the Agency that he would like to slow down the introduction of the Newsletter until the beginning of January. This move was initiated in order to guarantee that the content of the Newsletter was absolutely right and also so that Odyssey communication efforts were elongated to insure greatest impact and awareness.

Mr. Michaelson requested that the Newsletter be thought of in terms of a post Christmas promotion; it would introduce the Newsletter to the public as well as continue the awareness of our national message. Mr. Michaelson stated

CONFERENCE REPORT
MAGNAVOX
September 10, 1981
Page - 2 -

the budget for this promotion and advertising would be approximately \$500,000, to be spent during the December 26 through January 1 period.

CDYSSEY - WORLD'S FAIR

The client requested the Agency to investigate the possibility of Odyssey advertising in and around the World's Fair site, specifically airport TDI's, billboards, etc., etc.

ODYSSEY - CES

The Agency verified with the client that the premise of the display for the January CES was to be "There are two ways to make a million dollars—you can gamble or you can sell Odyssey. Only one is a sure bet". The client agreed this was the premise and that the Agency should be recommending within the next few days ways to support this statement for the display area. December trade advertising was discussed and it was agreed that the execution on the advertising should be oriented around the January display idea.

* * * * * * * * * * * *

/jtw



closeup of maze. Extreme closeup of munching;

:0B

Approx imate timing.

Audio.

SON (excited):

MOM (quickly):

SON:

Hey, that's him! That's, un, that's...

No, it's K. C. Munchkin from Odyssey 2. And it's much better.

maze, it eats dots and blobs just like... uh...

MOM:

:09

closeup of maze.

Full shot, screen and keyboard;

that lets you program more difficult mazes. Invisible mazes. Even make your own. With the only computer style keyboard It's K. C. Munchkin from Odyssey 2.

munching. Hey! It is better.

:05

SON:

medium closeup of cartridge, Full shot, screen and keyboard; keyboard and screen

:07

Animated games and signature

ANNCR:

It's K. C. Munchkin from Odyssey 2. First again with the games America wants most.



CAMPBELL-EWALD COMPANY

CONFERENCE REPORT

A 0 0 4 0 5

Meeting: October 15, 1981 - Report: October 26, 1981

AGENCY

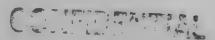
PLACE Knoxville - VIA TELEPHONE *

CLIENT MAGNAVOX

REPOR LD BY John C. Wattles

> PRESENT CLIENT

> > G. A. Michaelson J. C. Wattles



DISTRIBUTION

Es As Michael

R. E. Hutner

P. A. Dow

R. H. Schirme

C. A. Denton

G. A. Back

J. C. Wattles

J. E. Moore

K. J. Baehr

J. T. Homan

L. M. Ross

J. P. Huchok

M. O. Bell

T. G. Mack

W. X. Ford

L. W. Steinbe

D. A. Naftel

R. B. Petrella

C. L. Upton

O. K. Welch

T. D. Kane R. L. Paschke

R. J. Gervaso

E. L. Acker

P. E. Floyd

T. G. Moore B. E. Brown

M. V. Murray

K. C. MUNCHKIN -- MAIN FRAME JANUARY PROMÒTION

Client informed Agency that he was considering a main frame promotion in the mid-to-late January period. Presently, his thoughts were of a promotion where a free Munchkin would be given with the purchase of an Odyssey master unit. Mr. Michaelson speculated that the Munchkin cartridge would be very strong and that the could help to move main frames. This would mainly be a retail promotion, therefore the Agency should consider concepts and cost of producing a television commercial on the cartridge K. C. Munchkin. Mr. Michaelson suggested that this commercial be concentrated on software primarily featuring K. C. Munchkin. This would be a 25-second commercial with 5 seconds tag.

/pms

PLAINTIFF'S EXHIBIT

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K-0-1

CAMPBELL-EWALD COMPANY

CONFERENCE REPORT

Meeting: January 13, 1982 DATE Report: January 13, 1982

ODYSSEY

John C- Wattles REPORTED BY

CLIENT :

G. A. Michaelson

DISTRIBUTION

G. A. Michaelson

R. W. Strickland

R. E. Hutner

P. A. Dow

R. H. Schirmer

J. E. Moore

G. A. Back

J. C. Wattles

J. Bachra

J. T. Homan

L. M. Ross -

J. P. Huchok

E. F. Taylor

E. Wasserman

Tannen **

R: X_Stollerman

J. X. Genovar

G. X. Weinman.

J. J. Gaydos

K. E. Cendrowski

R. H. Ross

R. L. Paschke

R. J. Gervason

E. L. Acker

P. E. Flayd

ODYSSEY GREAT GAME GIVEAWAY

Client informed Agency that all promotion redemptions be honored through the month of January, even though the end date for the promotion was January 10.

ACTION: John Wattles will inform CeCo Publishing of this client decision.

FEBRUARY MUNCHKIN CAMPAIGN

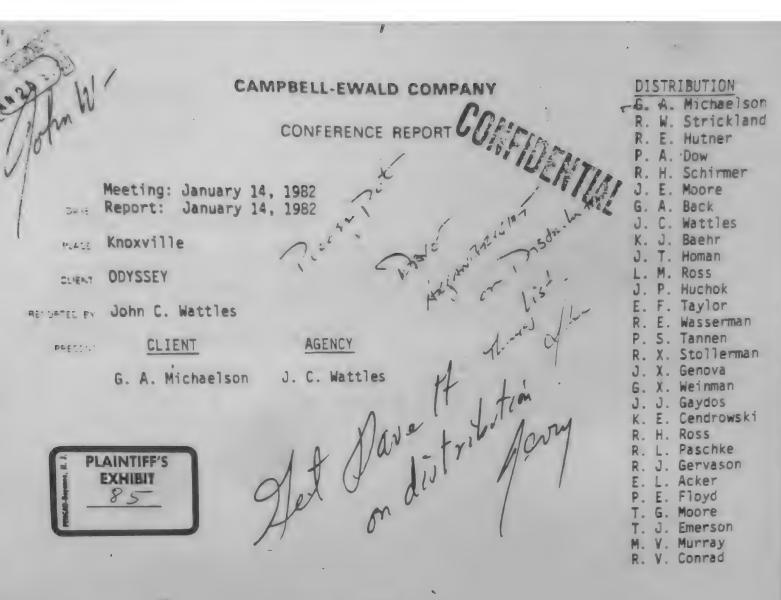
Agency discussed with Mr. Michaelson the various media plans and recommendations for the K. C. Munchkin, Pre-Pac Man campaign. Mr. Michaelson stated that he was leaning toward a two-week campaign existing of just :10 spots. However, he would like to think about the various alternatives prespots. However, he would like to think about the various afternatives presented. The Agency reiterated to Mr. Michaelson the potential risks of a :10 campaign and recommended against such a plan.

Mr. Michaelson to deliver his decision to the Agency by Thursday, January 14, 1982. ACTION:

/pms

PLAINTIFF'S **EXHIBIT** 84

CE1942



ODYSSEY K. C. MUNCHKIN FEBRUARY CAMPAIGN

Client informed Agency that he was in agreement with the Agency's recommendation of running :30 spots, instead of :10 spots. Mr. Michaelson requested the Agency take another look at the voice over copy so that the copy places the Agency take another look at the Odyssey² keyboard interaction capability. Greater emphasis on Odyssey² and the Odyssey² keyboard interaction capability. Agency will have new copy to Mr. Michaelson on Monday morning.

ODYSSEY2 K. C. MUNCHKIN MEDIA PLAN

Mr. Michaelson requested the Agency look at the use of cable TV, for cable users have a high incidence of purchase of video games, and a cartridge like K. C. Munchkin may sway them to purchase Odyssey². Mr. Michaelson suggested that one week of spot TV be sacrificed for the use of the cable.

ODYSSEY2 VOICE SYNTHESIS

Mr. Michaelson requested the Agency generate a list of names for the woice synthesizer. Mr. Michaelson stated that currently the unit is called "The Voice". Mr. Michaelson is concerned that due to the low awareness of "The Voice". Mr. Michaelson is concerned that due to the low awareness of Odyssey2 the voice should include the name "Odyssey2". Timing on this request is very tight.

ODYSSEY NEW CARTRIDGE NAME

Mr. Michaelson requested the Agency generate some names for the new cartridge. It is currently called Freedom Fighters. Timing on this request is CE1943 very tight.

CONFERENCE REPORT ODYSSEY January 14, 1982 Page - 2 -

ODYSSEY2 - MIKE DOUGLAS SHOW

Mr. Michaelson requested the Agency look at an opportunity for Odyssey² -- appearing on the Mike Douglas Show. The show would consist of an interview plus a tournament. Cost \$45,000 for six program segments: a total audience of 50,000,000 viewers.

ODYSSEY - LEISURE TIME ELECTRONICS

Client requested the Agency place a full page ad in the February issue of <u>Leisure Time Electronics</u> for \$4,200. They have offered an inside cover at no premium. Mr. Michaelson suggested the use of the CES ad. Mr. Michaelson also indicated that they would run extra copies for retail distribution.

/pms

CAMPBELL-EWALD COMPANY

CONFERENCE REPORT

Meeting: January 18, 1982

000022

DATE Report: January 18, 1982

PLACE Knowville

CLIENT ODYSSEY

REPORTED By John C. Wattles

PRESENT CLIENT AGENCY

G. A. Michaelson J. C. Wattles

L. J. Schumann (Part-time)





DISTRIBUTION

- D. M. Arganbright
- R. W. Strickland
- G. A. Michaelson
- R. E. Hutner
- P. A. Dow
- R. H. Schirmer
- J. E. Moore
- G. A. Back
- J. C. Wattles
- K. J. Baehr
- J. T. Homan
- L. M. Ross
- J. P. Huchok
- J. P. Huchok
- E. F. Taylor
- R. E. Wasserman
- P. S. Tannen
- R. X. Stollerman
- J. X. Genova
- J. J. Gaydos
- K. E. Cendrowski
- R. H. Ross
- R. J. Gervason
- R. L. Paschke
- E. L. Acker
- P. E. Floyd
- T. G. Moore
- T. J. Emerson
- M. V. Murray
- R. V. Conrad

NAME LIST FOR ODYSSEY VOICE SYNTHESIZER

Agency presented to Mr. Michaelson a list of names generated for the Odyssey voice synthesizer as requested. Mr. Michaelson asked Linda Schumann to research the following names from the list: 1) The Voice; 2) Voice Command; 3) Voice Box.

ODYSSEY NEW CARTRIDGE

Agency supplied to Mr. Michaelson a list of names generated for the new Challenger Series cartridges. Mr. Michaelson stated that he was not overpowered by any of the names and instructed Linda Schumann to proceed with the name "Freedom Fighters".

REVISED COPY FOR :30 K. C. MUNCHKIN COMMERCIAL

Agency informed Mr. Michaelson that it was the Agency's recommendation not to totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television was based on the following the copy that presently exists on the :30 television commercial for totally change the copy that presently exists on the :30 television commercial for the copy that presently exists on the :30 television commercial for the copy that presently exists on the :30 television commercial for the copy that presently exists on the :30 television commercial for the copy that presently exists on the :30 television commercial for the copy that presently exists on the :30 television commercial for the copy that presently exists on the :30 television commercial for the copy that the copy

- 1. Based on the results of the K. C. Munchkin commercial that aired in December, the commercial in its present form works. By that we mean the cartridges sold out, that it created immediate storeroom traffic the cartridges sold out, that it created immediate storeroom traffic and it created an awareness for this cartridge that had previously not existed.
- 2. It was in Odyssey's favor to maintain the present announcer and tone of the Munchkin commercial due to the fact that there exists some awareness for Odyssey, K. C. Munchkin and the elements of this commercial. This is in the effort to maintain some continuity between campaigns.

CONFERENCE REPORT \$11 January 18, 1982 Page - 2 -



000023

The Agency did agree with Mr. Michaelson that the copy should be revised somewhat, to further stress the advantages of the Odyssey keyboard and how they relate to this cartridge, as well as show some superiority over other maze-type games which are being introduced during this 1st quarter. In review of the revised copy, Mr. Michaelson stated that he did not believe that the copy was aggressive enough, it did not position Odyssey as being a superior maze-type game and direct comparisons may be required. Mr. Michaelson stated that he was in touch with the attorneys to find the degree of comparison that we're allowed versus Atari's introduction of Pac Man.

Mr. Michaelson suggested that maybe what was needed was an entire rewrite of the copy. Possibly utilizing two voices—a child as well as an adult, to stress Odyssey attributes as a maze game that is better than the competitive product; as well as the family orientation of the game.

Agency will return to Mr. Michaelson within the next day or so with new copy.

ODYSSEY K. C. MUNCHKIN COMMERCIAL

It was agreed the Agency would take another look at the end of the Odyssey commercial to make sure that the Odyssey logo was more legible than in the first K. C. Munchkin commercial, and that the end tag include the name of the cartridge "K. C. Munchkin". The subject of including a dealer tag on the commercial was discussed.

It was agreed that, based on the results of the December K. C. Munchkin campaign, a dealer tag was not a significant factor in sales and a version that will accommodate a: 5 tag will be made available to the dealers.

ODYSSEY K. C. MUNCHKIN MEDIA PLAN

It was explained to Mr. Michaelson that the media plan would be available Tuesday morning. It was pointed out that the media plan did call for one full week of spot advertising, 35 markets, 150 TGRP's, as well as one full month of cable television advertising.

COLLEGE FOOTBALL RECOMMENDATION

Agency informed Mr. Michaelson that once again Magnavox/Odyssev had the opportunity to run on the backs of the college football programs as we did this past year with the Quest For The Rings ad. It was pointed out to Mr. this past year with the Agency's recommendation on this opportunity was to reject Michaelson that the Agency's recommendation was: 1) it was cost inefficient vs. other it. The basis of this recommendation was: 1) it was cost inefficient vs. other media publications and 2) College Game could not give us details as to the media publications and 2) College Game could not give us details as to the people who purchased their magazine; however, speculation is that the target people who purchased their magazine; however, speculation is that the target audience somewhat conflicts with the defined target audience for Odyssey.

Mr. Michaelson stated that he felt the fourth cover for Odyssey in this publication seemed to be very appropriate to him and that he would like to publication seemed to be very appropriate to him and that he would like to look over the information provided by College Game and get back to the Agency look over the information provided by College Game and get back to the Agency with his decision. Agency informed Mr. Michaelson that the College Game would have to have an answer by February 1, 1982.

US AIR AIRLINES SWEEPSTAKES

000024

Agency presented to Mr. Michaelson a layout and dummy copy for the sweepstakes. Mr. Michaelson approved the headline in which the 45 video games are mentioned and the visual from the other layout. However, the on-screen action should be of K. C. Munchkin. Mr. Michaelson suggested that, if possible, insert into the layout a picture of the available software, especially the Master Strategy games.

TRADE ADVERTISING - LEISURE TIME ELECTRONICS

Discussed with Mr. Michaelson his request to place the CES ad in Leisure Time Electronics. Agency advised Mr. Michaelson that the CES ad was a bit outdated and that we would be better off revising the "Introducing the Money Machine" ad than we would using that slot machine CES ad. Mr. Michaelson agreed and requested the Agency to go ahead.

SPRING ISSUE ADVENTURE MAGAZINE

Agency informed Mr. Michaelson that if his schedule could be arranged, Jeff Gaydos and Paul Curtis of CeCo Publishing would like to meet with him in Detroit on Friday the 22nd to discuss the contents of the next issue of the Adventure magazine, as well as the receipt of responses on the premier issue of the magazine. Mr. Michaelson informed the Agency that it was impossible for him to be there on Friday the 22nd. He would prefer to be there Monday morning.

/jtw

CONTIDENTIAL

CAMPBELL-EWALD COMPANY

CONFERENCE REPORT

000025

DATE Meeting: March 15, 1982 - Report: March 15, 1982

PLACE Knoxville

CHENT ODYSSEY

HEPOSTEL RY John C. Wattles

PPESI"."

CLIENT

AGENCY

G. A. Michaelson J. C. Wattles

DISTRIBUTION

D. M. Arganbrigh

7 G. A. Michaelsor

R. W. Strickland

N. O. Friedrich

R. E. Hutner

P. A. Dow

R. H. Schirmer

J. E. Moore

J. C. Wattles

K. J. Baehr

J. T. Homan

J. I. nulla

L. M. Ross

J. P. Huchok

E. F. Taylor

R. E. Wasserman

J. W. Genova

G. X. Weirman

R. H. Ross

J. J. Gaydos

K. E. Cendrowski

R. J. Gervason

R. L. Paschke

E. L. Acker

P. E. Floyd

T. G. Moore

T. J. Emerson

M. V. Murray R. V. Conrad

ODYSSEY GREAT WALL STREET FORTUNE HUNT

Mr. Michaelson requested the agency generate some new concepts on the layout of the Wall Street Fortune Hunt. He did not feel that the ad in its present form was strong enough support for the Odyssey system, nor did it present form was strong enough support for the Odyssey system, nor did it present form was strong enough support for the Odyssey system, nor did it present form was strong enough support for the Odyssey system, nor did it present form was strong enough support for the Odyssey system, nor did it present the Master Strategy's appeal to the adult market. This does not communicate the Master Strategy's appeal to the adult market. This does not mean to say that the Wall Street Fortune Hunt should come across as a simulation of Wall Street itself.

ODYSSEY K. C. MUNCHKIN

Mr. Michaelson informed the agency that, in all likelihood, it looked as if the court case regarding K. C. Munchkin was going to be a losing effort, as if the court case regarding K. C. Munchkin was going to be a losing effort, and requested the agency's recommendation as to ways that Odyssey and K. C. and requested the agency's recommendation as to ways that Odyssey and K. C. Munchkin could capitalize on this loss, whether it be through advertising and/or public relations.

.

/pms

CONFIDENTIAL



CAMPBELL-EWALD COMPANY

CONFERENCE REPORT

001324 P. A. DOW

R. E. Hutner

R. H. Schirmer

DISTRIBUTION D. M. Arganbrig

G. A. Michaelso R. W. Stricklan

N. O. Friedrich

J. E. Moore

J. C. Wattles

G. A. Back

K. J. Baehr

R. D. Eick

J. T. Homan

L. M. Ross

J. P. Huchok

E. F. Taylor

R. E. Wasserman

J. W. Genova

G. X. Weinman

R. H. Ross

J. J. Gaydos K. E. Cendrowsk

R. J. Gervason

R. L. Paschke E. L. Acker

P. E. Floyd

T. G. Moore

T. J. Emerson

M. V. Murray R. V. Conrad

DATE Meeting: March 18, 1982 - Report: March 19, 1982

PLACE Knoxville

CLIENT ODYSSEY

REPORTED BY John C. Wattles

PRESENT CLIENT AGENCY

J. Wattles C. Quarton

ODYSSEY ADVENTURE MAGAZINE - K. C. MUNCHKIN LITIGATION

Agency discussed with Mr. Quarton, attorney for N.A.P., the legal ramifications of the Munchkin copyright decision in regard to the spring issue of the Adventure Magazine. Mr. Quarton mentioned he was going to be reviewing the spring issue of the magazine and discussing it with Mr. Michaelson. In the meantime, he would like the Agency to keep separate records of any changes required in the magazine due to this court decision. When, and if, the decision is overturned in a higher court, N.A.P. will be able to recover any monetary losses suffered because of this marketing injunction.

/pms

PLAINTIFF'S **EXHIBIT**

CFC? 1.

CAMPBELL-EWALD COMPONY DATE Meeting: March 29, 1982 - Report: March 29, 1982

PLACE Knowville

CLIENT ODYSSEY2

REPORTED BY John C. Wattles

CLIENT AGENCY PRESENT

> J. Wattles C. Quarton



DISTRIBUTION

D. M. Arganbrigh

G. A. Michaelson R. W. Strickland

N. O. Firedrich

R. E. Hutner

P. A. Dow

R. H. Schirmer

J. E. Moore

J. C. Wattles
G. A. Back

K. J. Baehr

R. D. Eick

J. T. Homan

L. M. Ross

J. P. Huchok

E. F. Taylor R. E. Wasserman

J. W. Genova

G. X. Weirman

R. H. Ross

J. J. Gaydos K. E. Cendorwski

R. J. Gervason

R. L. Paschke

E. L. Acker

P. E. Floyd

T. G. Moore T. J. Emerson

M. V. Murray

R. V. Conrad

COYSSEY ADVENTURE MAGAZINE -- SPRING ISSUE

Agency reviewed with Mr. Quarton, N.A.P. attorney, the copy on the ODYSSEY ADVENTURE Magazine. The review of the magazine was in regard to the copy which referred to the K. C. Munchkin game cartridge. Mr. Quarton stated that the injunction issued against Odyssey from marketing this product prevents Odyssey from advertising, promoting, or displaying the product. He requested the Agency omit any such reference. However, he also stated that much of the Munchkin copy in the magazine dealt with the reporting of consumer letters and/or scores submitted for the High Score Contest. Because these did not promote the sale of the game, this copy could remain in the magazine.

Mr. Quarton also requested that the Agency submit a memo for his files in regard to the costs involved in making said changes.

ODYSSEY K. C. MUNCHKIN TELEVISION COMMERCIAL -- CANADIAN USE

Agency informed Mr. Quarton that N.A.P. of Canada had requested the use of the K. C. Munchkin television commercial to promote the sale of Munchkin in Canada. Mr. Quarton requested that N.A.P., Canada contact him to discuss this subject in further detail. The Agency stated they would pass this information on to the interested parties.

ODYSSEY ADVENTURE MAGAZINE -- WINTER ISSUE

Agency informed Mr. Quarton that a quantity of 25,000 copies of the Winter Issue of the ADVENTURE Magazine were still in inventory and that with his permission, due to K. C. Munchkin references, the magazines could be exhausted in various marketing aspects.

CONFERENCE REPORT ODYSSEY March 29, 1982 Page - 2 -

Mr. Quarton stated that he would have to review the magazine contents prior to making this decision, and he would get back to the Agency.

ODYSSEY2 COMPARISON BROCHURE/MONEY MACHINE BROCHURE

Mr. Quarton informed the agency that, due to K. C. Munchkin reference in the above stated brochures, they may not be distributed until the Munchkin references are omitted.

/pms

£ ...

OPTION TO PURCHASE RIGHTS TO MICROPROCESSOR VIDEO GAME SOFTWARE

This Agreement made this 6th day of July, 1978 between MAGNAVOX CONSUMER ELECTRONICS COMPANY ("Magnavox"), having a place of business at 1700 Magnavox Way, Fort Wayne, Indiana 46804, and EDWARD AVERETT ("Averett"), doing business as Averett and Associates at 1727 Banif Drive, Sunnyvale, California 94084,

WITNESSETH:

Whereas, Averett has developed certain propriet my software for playing educational games on a microprocessor controlled video game (hereinafter referred to as the "software") and is desirous of having Magnavox evaluate the software is confidence;

Whereas, Magnavox is desirous of obtaining an orthorous to become Averett's exclusive licensee to use the software and to make, use and sell apparatus containing the software (*);

Now, Therefore, in consideration of the phyment of Fifty Dollars (\$50) and other good and valuable consideration, the receipt and sufficiency of which is acknowledged, Average hereby grants to Magnavox an option for the license and Magnavox agrees to confidentially evaluate the software according to the following terms and conditions:

1. Magnavox shall confidentially evaluate the off ware and shall not disclose to anyone, except its employed involved with evaluating the software, any proprietary infor it is

a period of two (2) years from the date of this Agreement if it does not exercise its option under the terms of Paragraph 3.

- 2. Magnavox shall not use any proprietary information received from Averett relating to the software, not previously known by Magnavox or independently developed by Magnavox, in the manufacture, sale or use of its products unelss it exercises its option to become licensed under Paragraph 3.
- 3. Magnavox shall have the option, exerciseal? within three (3) months from the date of this Agreement, to become Averett's exclusive licensee to use the software and to make, use and sell apparatus which contains the software, under the following terms and conditions:
 - (a) Magnavox shall pay to Averett a net royalty of seventy-five cents (\$.75) for each product sold by Magnavox containing the softwar.
 - (b) Averett warrants and represents that he has a complete and unencumbered title to sar software, including the rights to sell, license and assign all rights to the software.
 - (c) Magnavox shall maintain sales records showing the number of sales made each month of apparatus containing the software. Averett shill upon thirty (30) days notice to Magnavox have the right to have said records inspected by an independent CPA not affiliated with Averett.
 - (d) Magnavox shall pay to Averett within thirty (30) days of its exercise of this option one Thomas. Dollars (\$1,000) which shall be an advance on fattor royalties. Royalty reports showing the number of products containing the software sold by Magnavox, and royalty payments therefor, shall thereafter be made by Magnavox on a quarterly basis.

- (e) Averett agrees that he will at Magnavox's request take all necessary steps to secure copyright protection for the software under the applicable.

 United States copyright laws.
- object code in a machine readable form for reproduction said software. Averett shall supply the necessary documentation for Magnavox's production of an instruction book for playing the game embodied in the software. Averett shall cooperate in every reasonable way with Magnavox in the production of said instruction book, however, Magnavox shall reimburse Averett for any out-of-pocket expenses incurred resulting from such cooperation.
- (g) Averett shall not disclose, offer for sale, lease, or otherwise make available the software to any other party during the term for which Magnavox 1s licensed.
- (h) Upon exercise of the option. Averett and Magnavox shall execute a formal license agreement containing the foregoing provisions and any other terms reasonably necessary to secure Magnavox's rights under the license.

A. Averett shall give Mannavox the first right to nogotiate exclusive rights to license or purchase of any other software for playing games on a mioreprocessor controlled viscogame.

5. Averett shall not disclose, offer for sale, license or lease to any other party the software during the three (3) month period in which the option is exerciseable by Magnavox.

Magnavox may exercise its option by giving nation in writing to Averett within three (3) months from the date of this Agreement at the following address:

> Edward Averett Averett and Associates 1727 Banff Drive Sunnyvale, CA 94087

- 7. This Agreement shall be interpreted in accordance with the laws of the state of Indiana.
- This Agreement constitutes the entire agreement of the parties and may not be changed except by a written agreement signed by both parties.

EDWARD AVERETT

MAGNAVOX CONSUMER ELECTRONICS COMPANY

All Carlot

000066

N.A.P. CONSUMER ELECTRONICS CORP.

LASS DEPARTMENT

March 4, 1982

Mr. Edward Averett Averett and Associates 2120 Wisteria Drive Hixson, TN 37343

Dear Ed:

We are sending this letter to place in writing the indemnity by NAPCEC which has been discussed with you.

NAPCEC will indemnify you for any liability which you incur because of the sale by the company of video game software which you have developed, upon the condition that you permit us to select attorneys to conduct the defense, allow us to control the defense, and extend your cooperation. The indemnity includes the costs of defense and covers the litigation on the K.C. Munchkin video game where the plaintiffs Atari and Midway are seeking to add you as a defendant.

Very truly yours,

Charles E. Quarton Patent Counsel

cl

cc: John M. Porter
William T. Streeter
Linda T. Schumann

INTEROFFICE COMMUNICATION

MAGNAVOX

To: Ham Schirmer
John Wattles

DATE: April 3, 1981

SUBJECT Odyssey Remails Interviews Group Discussion

I have reviewed the March 19 Odyssey report on family interviews and group discussions. It completely supports the concept that the customer's interest is aroused more by the software than the hardware. There are a lot of statements in the survey that support the idea that the print ad should be primarily a variety software ad. For example, the ad could be illustrations of all the game facings. Our message could be that we've got a lot of games to play and some of them are very unique. Anytime that Atari or Mattel hone in on a few games, they get out-positioned because our print ad says very graphically that we've got that game and more.

The TV ad becomes a version of the TV ad that you did last fall -- the one that ended with the phrase "even commercials from Magnavox." The copy rapid fires the variety of software and establishes the positioning points. Note the following points from the survey in support of this:

"I liked the 38 other games to play, and explaining a little bit about it."

"Others were not intrigued by these two examples (Master Strategy Series) and expressed disappointment that the only additional games Odyssey is offering will be of this type."

"Responses to this positioning were quite favorable, primarily because of the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available. Both owners and the list of the various cartridges that were available.

"The children were visibly enthused by the number and variety of the games. One young boy, who had originally picked Intellivision as his first choice, was so excited that he said: "'You can keep Intellivision, I'll take this. When does it go on the market.'"

"Even one father who had been rather lukewarm to the whole idea reluctantly admitted after reading the list "'I'm not into games, but I'd like to try some of these.'"

"The listing of the games was also liked by most. Several observed that this increased their appreciation of the variety of games Odyssey² offered."

The list goes on. Owners of the game apparently often perceive a shortage of software -- either because they can't find software available locally of software -- either because they can't find software available locally of software -- either because they can't find software available locally or because they have a perception of our earlier offerings compared to Atari. Consequently, any advertising which establishes breadth in software helps consequently, any advertising which establishes breadth in software helps resell our existing customer who is evidently an important link in recommending the product to others.

Mr. Ham Schirmer Mr. John Wattles April 3, 1981 Page Two

I'm sure you will agree that the research supports the above position. In case you don't agree, I'm not sure that I do either. My concern is that the research doesn't support any position -- including the one you may propose as a result of the research.

The comments were interesting and thought provoking -- but the base is too small. I am not prepared to spend four million dollars on the basis of this limited sampling. Where do we go from here?

It would seem that the sum total of the research, discussions and current situation establish the following criteria for our national advertising:

- The objective is awareness. (For whatever it's worth, we can probably sell all the Odyssey we will make this year without any national advertising. This is an over simplification. However, the point is that our national advertising needs to build the base of awareness -- not necessarily sell product this year.
- 2. As stated in the strategy "establish a position that (see attached note) Atari and establishes Mattel as too expensive." In any use of current research we must remember that Mattel does not have awareness either -- however, they will probably spend more money than we will spend this fall. The extent of the Mattel advertising could make their position different this fall when we read our ads than today when we test.
 - We must payoff the variety of software. We have too much perceived weakness in this area. Conversely, we cannot dwell too long on one game cartridge in the ad, this confuses the customer and he can end up with the perception that Odyssey is one game - not a variety of
 - 4. It's important to payoff the price. This is a ticklish problem. Your attempts come very close.
 - Somewhere we must make the point of product superiority on: 5.
 - 49-character alphabet and number keyboard. This is the superiority that establishes Atari as a too little game and Mattel as too expensive.
 - b. Universal hand controls

We need to establish that the total expenditure accomplishes the awareness objective. We know that Atari will spend \$15,000,000. My best guess is that Mr. Ham Schirmer Mr. John Wattles April 3, 1981 Page Three

50% of this is national and 50% is co-op. However, that's a guess. We also know that Mattel will spend some large sum. Our eventual national budget will be higher than \$4,000,000 (based on increase in forecast). Myr Jones raised the point to me that he questions whether our expenditure of national funds on TV and print really will be comparatively effective.

I am concerned that we are coming from "how we spend the money", rather than "how we accomplish the objective." Whatever we do, we need a concentration of effort in a single message in a way that gets us considerable impact.

Looking forward to discussing this further with you.

Jerry Michaelson

JM: kic

Note from Page Two:

Mr. Michaelson is out of town and mailed this letter for typing. There is a word missing which was not too legible. I've attached his handwritten copy for your information. If you have any questions, please call.

Karen Cornman Secretary to Jerry Michaelson

- of this limited sompling spend four milless on the bosis Do we go from here? Il would seen that this research the sum Total of the resend, and discussions and current situation astablish The following circleres for our material advertising. 1. The objective is awareness (For whotever it's worth, we come probably sell all the Odyssey we will make Shi year without any adventing material advertising. This is an over simplification. Howevery the point is That our mational advortising meds To build the base of auxones - not necessily sell product this year. 2. There of stated in the strategy - es establish a position bots that (liseases) Itari and established Nattel ostos exponeri. Un any sise of current receich we myest remarker that Mattel does not have swarmen either - powers there F1179

N.A.P. CONSUMER ELECTRONICS CORP.

M. Staup

L. Schumann

R. Hutner

6. Michaelson

V. Graves

R. Coker /

R. Ulrich '

S. Veltkamp

B. Greer

W. McDowell

G. Gerdes -

B. Strickland

cc: C. Heffron -

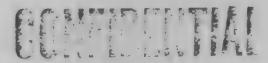
G. Simerly -

G. Hauke

24 July 1981 000050

E. Collins FROM

Scheduling of AC9435 SUBJECT Game Cartridge



J. Creed The subject meeting was called for the purpose of scheduling a new Odyssey game cartridge, AC9435, in order to achieve a smooth flow for Pre-Production of both cartridge and carton/instruction book. The earliest production date has been targeted for September 28, 1981.

The following schedule, covering both game cartridge and carton, will be issued by Program Timing Department the week of July 27:

GAME CARTRIDGE

July 23 - July 30 Testing

July 27 BM

July 30 - Sept. 11 Simerly/McDowell ROM Purch.

CARTON/I.B.

* Carton Separation Aug. 14 - Aug. 38 Ulrich/Hutner

July 23 - Aug. 14 Lehner/Bradford * Art Copy

Label 591970-36 Aug. 17 - Aug. 31 Ulrich IB 3784 I.B. Sep.

Aug. 31 - Sept. 7 Ulrich Printing

Schumann July 23 - July 24 Name Generation

Aug. 28 - Sept 27 Ulrich * Carton Prod.

* Critical Path

Any of the above milestones must be approved by Marketing Planning and other appropriate departments before proceeding further.

Page Two AC9435 Game Cartridge 24 July 1981

000051 A name search is going to take place during the weeks of July 27 through August 10 on the following six selected names:

- Pac Attack
- Snack Man
- 3. Snack Pac
- Motor Mouth Munch Man
- 5.
- Gobblins

The quantity for the initial release has not been determined as of this date. R. Coker will supply this information during the week of July 27. - 25,000

· 2 . . 0 1.1 ger

E. Collins

EC/sn

Prepared for N.A.P. Consumer Electronics Corp. A North American Philips Company P.O. Box 6950 Knoxville, Tennessee 37914 Telephone (615) 521-4316



CONLIDENLIUE

Prepared by
Trout & Ries Advertising
1212 Avenue of the Americas
New York, New York 10036
Telephone (212) 869-8888

Slide 1.

Several months ago, you asked us to undertake a positioning project on behalf of Odyssey. We're here today to report to you on the results of our strategic look at the video game wars.



Slide 2.

The framework for this study is a body of thought we developed several years ago called Marketing Warfare. As you may know, we've conducted a number of seminars on the subject and have been applying the principles of Marketing Warfare for our clients, and on a project basis.

Basically, we've been saying that marketing is entering a new era in the 1980's. An era that will make the 70's look like a Sunday school picnic.

It's going to be war out there as the name of the game will be, "Taking business from someone else."

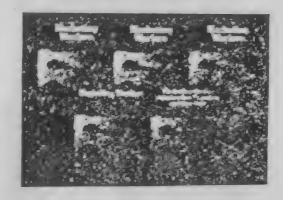
In fact, we see the traditional definition of marketing going the way of the Edsel. In other words, "being customer oriented" will no longer cut it in the .

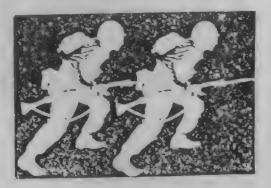
80's. Every company in every major category will be customer oriented.

Slide 3.

To be successful in the 80's, a company must be "competitor" oriented. It must look for weak points in the positions of its competitors and launch market attacks against those weak points.

In short, it's time we in business learned to think like the military.





Slide 4.

Marketing warfare is an attempt to apply military thinking to marketing problems.

Military science is thousands of years old.

Marketing, as a scientific discipline, is less than 50 years old. Marketing is long on "seat of the pants" thinking and short on theory. Military principles can help bridge the gap.

The best book on marketing, in our opinion, was written not by a Harvard professor.

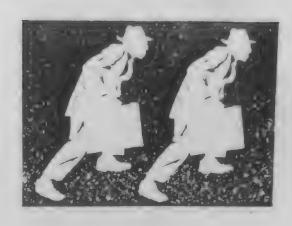
Not by an alumnus of General Motors, General Electric or even Proctor & Gamble.

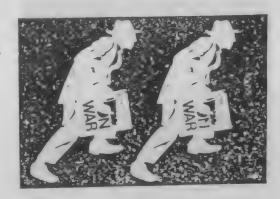
We think the best book on marketing was written by...

Slide 5.

... a retired Prussian General, Carl von Clausewitz. Entitled "On War," the 1832 book outlines the strategic principles behind all successful wars.

In particular, Clausewitz isolated the two basic principles of warfare.





Slide 6.

First is the principle of force. The big fish eat the small fish. The big company beats the small company.

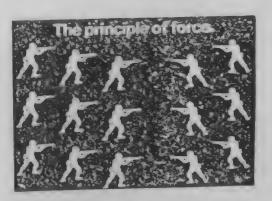
When you examine the mathematics of a fire fight, it's easy to see why the big company usually wins.

Let's say that the red force has a 50 percent numerical superiority over the blue. Nine versus six. Ninety versus sixty, or nine thousand versus six thousand. It makes no difference what the numbers are, the principle is the same.

After just a few volleys, blue will be completely

wiped out.

Clausewitz studied all of the military battles of recorded history and found only two where the victory went to the side inferior in manpower by a factor of more than two to one.



The vast majority of the time, the larger force prevailed.

This result may be just the opposite of what you have been led to believe by all those Hollywood movies. The myth that a few marines can handle a company of Japanese.

What about differences in quality of personnel? Surely, quality is a factor as well as quantity.

And it is, but superiority of force is such an overwhelming advantage that it overwhelms even a quality difference.

The second principle of Clausewitz is...

Slide 7.

... the superiority of defense.

No military commander would seek out combat with the odds stacked against him like the blue commander. Instead of an open fight, the blue force would most likely be arrayed in a defensive position behind an obstacle of some kind.

How does this change the mathematics of the situation?

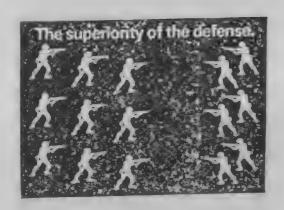
For a blue soldier, the odds are still the same, one out of three shots, that he will hit one of the red attackers.

What changes are the odds that a red soldier will be able to hit one of the blue forces which now has the security of a defensive position. Instead of one out of three, let's say that the odds increase to one out of nine shots.

This corresponds to the difficulty of making "conquest" sales. That is, taking business away from an established competitor is usually much more difficult than getting business from a previously uncommitted prospect.)

After three volleys, red and blue would be at equal surength. Presumably, the red commander would call off the attack since he no longer has superiority of numbers.

The principle of the superiority of the defense has been proved throughout military history, most notably in 1815 at the little Belgian village of Waterloo where Wellington blocked Napoleon's return to glory.



CONLIDENLIUC

Slide 8.

When you apply these principles to conflicts between armed forces, you discover there are different kinds of warfare. Depending on where you find yourself on this strategic square, you need to conduct yourself according to certain rules of the road.

The leader in a given business, often with dominant market share, is concerned with defense. Protecting what he already owns.

A strong number two would have the resources to mount an attack on number one, and go on the offensive.

Flanking moves are made by competitors who cannot undertake direct attacks, and therefore move into unoccupied areas (smaller, bigger, cheaper, more expensive, etc.). And guerrillas—well, the less said about them the better.

Slide 9.

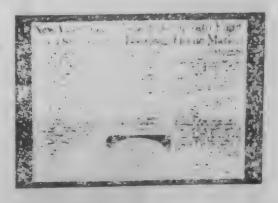
Our next step was to apply this type of discipline to the video game business. This recent article from The Wall Street Journal pretty much describes the various players-Atari with an estimated 75 percent of the market, Mattel with 15 percent, Odyssey with 9 percent and Astrovision with 1 percent.

In marketing warfare terms, and based on those market shares, this would translate into a strategic square that would look something like this.

Slide 10.

Atari on defensive, both Intellivision and Odyssey anacking on offense. No one currently in a flanking mode, and Astrovision as a guerrilla marketer. Now we wanted to briefly take a look at how Atari and Intellivision have been conducting themselves.







Slide 11.

Let's start with the principles of defensive warfare.



Slide 12.

First principle. Only the market leader should consider playing defense, and Atari is doing that very well.

Second, the best defensive strategy is to attack yourself. In other words to improve your weak points and shore up any area where you need to improve.

And third, strong competitive moves should always be blocked. Considering Atari's announced intention to improve their graphics and the overall quality of their game, it seems to us that they are indeed playing effective defense.

Slide 13.

And with an announced 1982 promotion budget of . \$40 million (some sources say it may be as high as \$60

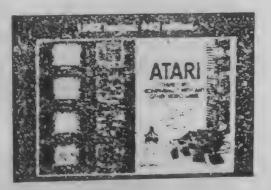
million), Atari is certainly keeping the pressure on.

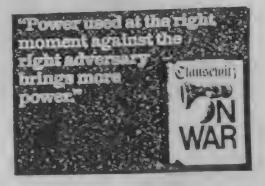
Slide 14.

As Clausewitz says, "Power used at the right ment against the right adversary brings more

CONFIDENTIAL

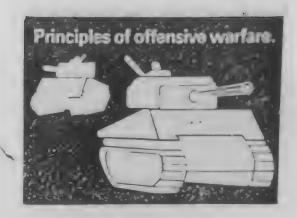
Only the market leader should conside playing defense he best defensive trategy is to attack Strong competitive should always





Slide 15.

Now let's move onto Intellivision and take a look at the principles of offensive warfare.



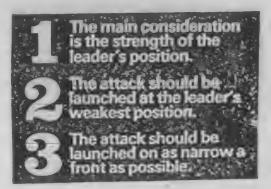
Slide 16.

The first and main consideration of offensive arfare is the strength of the leader's position. Not so much our own strength but rather the strength of the band or company we're trying to attack.

Secondly, that attack should be launched at the wakest position in the leader, and it should be bunched on as narrow a front as possible.

Slide 17.

Intellivision is indeed attacking at a weak point—Atan's inferior graphics. In almost all their promotion, belivision zeroes in on that side by side comparison to demonstrate their superiority.





Slide 18.

Has Odyssey been attacking Atari at a weak point?

Level de certainly seem so with a consistent promotion

Level that emphasizes the excitement of a game combined

Level the mind of a computer. But let's go a little bit

Level the and see if, indeed, Odyssey has been successful in

Level approach.



Slide 19.

As you probably remember from our book on the subject, we believe that the mind is the battleground for all marketing wars, and up there between seven inches of gray matter is where most of the battles are won or lost.



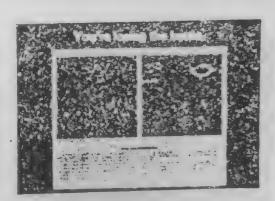
Slide 20.

Based on some of the recent awareness studies, it would appear that you've been losing the battle for people's minds. In terms of both total brand awareness and advertising awareness, Odyssey is a distant third, well behind Intellivision and well behind Atari.

You'	re losing	the batt	k
	Tea	Brend	Afternany
	eas		Survivos
Atan	vicion	67	68
Intelli		26	42
Odyss	ey Jiron de	10	

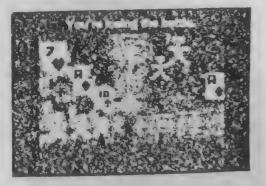
Slide 21.

In a more intangible sense, we believe you're also losing the media battle for people's minds. This Forbes Mazine article, for instance, on video games, talks about Atari and Intellivision. Odyssey is never contoned.



Slide 22.

And you're losing the battle again when TV Guide a cover story on video games and fails to mention mumber three brand. Out of sight and out of mind.



Slide 23.

We stepped back a little bit and asked ourselves why this situation should be. Is it because there haven't been enough advertising dollars against the problem? Is a because we don't have enough game cartridges in comparison with the leaders? Is it possible we have the wrong name for our product?

One by one, we'd like to take a look at those three possibilities.

Slide 24.

Based on the recently completed media weight

est, it appears that ad dollars are not the problem. A

conclusion from that fourth quarter 1981 test states,

"the purchase preference for Odyssey did not change
significantly at any level of media weight." If anything,
the additional media weight appeared to help Atari the

most. It's worth noting, of course, that this test was done

using the current creative and current strategy.

Slide 25.

Our conclusion on game cartridges is that windges are not a major problem. It's true that you are blocked from obtaining the hot new games. The Star was game and the new Disney movie, "Tron" will be soing to other game manufacturers. But you have maded all major categories (arcade, sports, action, brasy, educational, etc.).

And you're successfully producing very good book-offs of successful games, such as Pac-Man and the Defenders game. So we don't see this as a major blem.

Slide 26.

The Odyssey name, however, could be a real

Then. In a recent top of mind brand awareness study

as done for you, the findings show that the

Class name, after being in existence for 10 years, is

n only by 3 percent of consumers. Yet, after only a

pars, the Atari name is known by 60 percent of

mers and Intellivision by 5 percent.

We asked ourselves why

- Not enough ad dollars?
- Not enough certridges
- 3. The wrong name?

Ad dollars are not the problem.
"The purchase preference for a continuous did not change algoriticands at any lovel of media weight."

Cartridges aren't the major problem

While you're blocked from obtaining the hat new games, you have covered all major bategories an are successfully producing good knockoffs.

Name could be a problem.

After 10 years in existence, the Odyssey name is known by only .

After only a few years, the Atter name is known by 60 percent and Intellivision by 5 percent.

of mind bridge broaden

Slide 27.

Our observations about the name Odyssey are as follows: First, Odyssey is really a better name for a game cartridge than a video game system. In other words, Odyssey suggests an adventure, a passage, a journey from one place to another. In effect, a game.

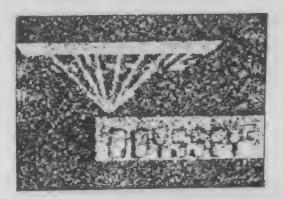
And graphically, we do want to point out that the Odyssey name has been very difficult to read.

Our observations.

- Odyssey" is a better name for a game cartridge then a video game avalers
- 2. Graphically, the "Odyssey" name fees been very difficult to med.

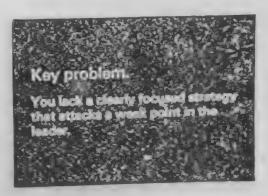
Slide 28.

The original cascade effect in several colors is very hard for the uninitiated to decipher. The more recent computer-like typeface is not much better. But all these points are minor when stacked up against what we see as the real problem.



Slide 29.

Your overriding problem is that Odyssey lacks a dearly focused strategy that successfully attacks a weak point in the leader.



Slide 30.

Because in strength there is always weakness.

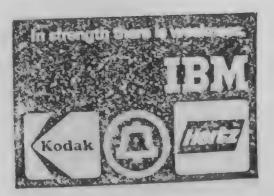
Each of these dominant brands has some weakness, and

been successfully attacked by a competitor. No

prization, no company, no nation, no religion, no

religion, no

wakness and attack at that point.



Slide 31.

As an illustration, we could ask where are the cola beverages strong? Well, between them, Coke and Pepsi account for nearly 60 percent of all soft drinks consumed in this country. That's intense market share and mind share.



Slide 32.

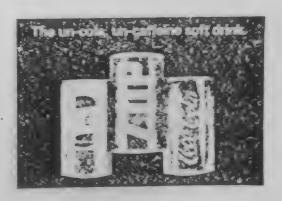
Yet, if you look closely at the ingredients, you'll find a weak spot: caffeine. All cola beverages contain considerable amounts of caffeine, a substance that is coming under increasing medical scrutiny for its possible damaging effects to your health.



Slide 33.

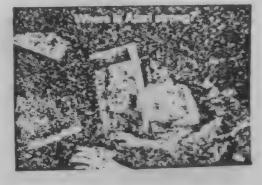
That may well lead 7-Up, for years the Un-Cola, to intensify its attack on the leading beverages by identifying itself as the one soft drink without caffeine.

This is a clear illustration of the warfare principle of arcking at a weak spot.



Slide 34.

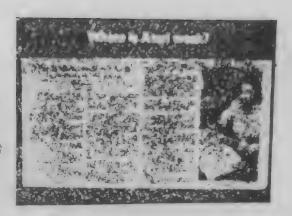
Back to the video game wars. Where is Atari strong? It seems to us that their overriding strength and bai overriding perception is in the arcades. When it to the hot new games, the games people will play Atari has got you by the arcades. But it just may be that in that strength is a weakness.



Slide 35.

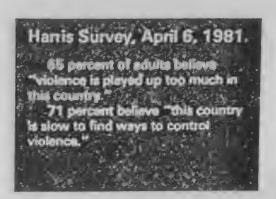
You may have noticed out there in America a certain reaction that's setting in against arcade games. This article in The New York Times describes why one enraged housewife is taking on the video games.

Why? Principally because they are closely linked to violence and violent activity. Especially in the way they promote shoot-em-up action.



Slide 36.

That's not too surprising, when you consider that a Harris survey of 1,000 American adults last year showed that two-thirds of them believe violence is played up too much in this country, and that 71 percent believe we're too slow in finding ways of controlling violence.



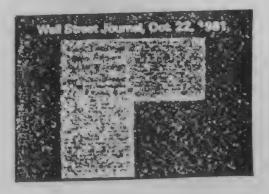
Slide 37.

Television, of course, is the stage on which much of this controversy is played out. TV Guide in April of 1981 reported on the new holy war against sex and violence.



Slide 38.

A Wall Street Journal article several months later commented on the casual link drawn between television and acts of violence.



Slide 39.

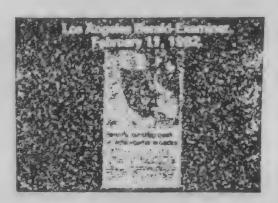
So when we read of villages zeroing in on space invaders, we shouldn't be too terribly surprised.

Says the article, "Some parents think their children need less warfare and more class time."



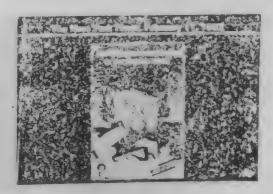
Slide 40.

Just last week, the Los Angeles Herald-Examiner reported on another group of parents blasting back at the video game arcades.



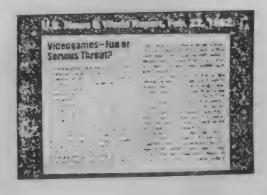
Slide 41.

And on the same day, in The New York Times, a local television station was promoting its special news report on video games—are they expanding or warping your child's mind?



Slide 42.

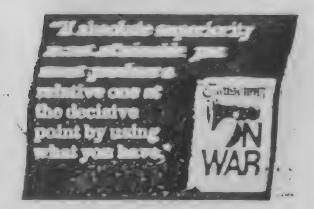
This is more than a bi-coastal phenomenon, however. The new issue of U.S. News & World Report observes that across America, in town after town, local officials are struggling to cope with a craze that has swept the country. All of this suggests to us a possible line of attack.



Slide 42

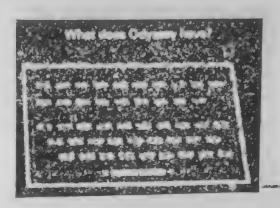
San Carrie Tarres

making skillful use of what you have.



Slide 44.

What does Odyssey have? The keyboard, of course. The one device that clearly differentiates you from the competitor. And as for making skillful use of what you have...



Slide 45.

meaning to the Odyssey name, to make it stand for something. Second, to make better use of the keyboard advantage. And third, to do both of these while exploiting the growing anti-arcade sentiment among adults.

As you will see, this attacking strategy is clearly an adult-oriented strategy. We'd like to illustrate this recommended strategy for you in the prototype acceptoard of a TV commercial.

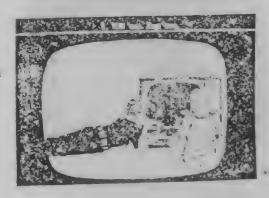
Slide 46.

The scene opens on two youngsters playing a popular asteroid-like video game, and their conversation goes, "Kill 'em. Zap 'em''...

CONLIDENT TUR

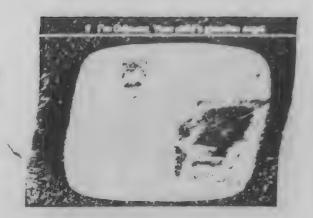
Recommended strategy

-). Give meaning to Odyssay name
- 2. Make better use of keyboard advantage.
- 3. Exploit growing anti-arcade sentiment among adults.



Slide 47.

Suddenly, a character in a white suit with angel wings and a halo pops onto the screen. (He looks like James Market and the screen of the looks like increase angel.)



Slide 48.

He turns to look at the TV set as the action continues. "Got ya," says one of the youngsters, "You're dead!"



Slide 49.

The guardian angel says, "A video game should do more than destroy things." He snaps his fingers and the set goes dark. The children react.



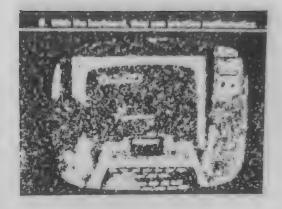
Slide 50.

The guardian angel continues, "That's why I put a keyboard on my Odyssey game.



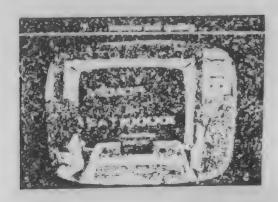
Slide 51.

"With the keyboard, they can practice mathematics". ... and the children are now playing a mathematics game.



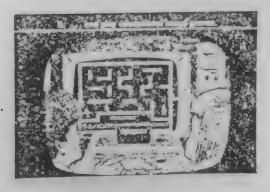
Slide 52.

... "improve their spelling...



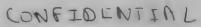
Slide 53.

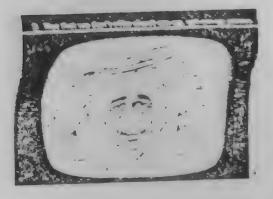
... "and play educational board games.



Slide 54.

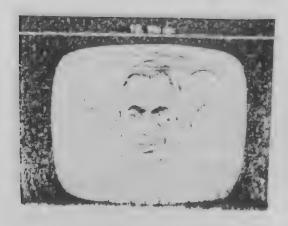
"Not that we don't offer shoot-em-up, eat-em-up games." says the granter where a the action of the same





Slide 55.

He clears his throat. "We do."



Slide 56.

"But children should not live by violence alone.



Slide 57.

"Odyssey. The video game. . .



Slide 58.

... "that can also improve your mind."



Slide 59.

We think you will see that this strategy has a number of important benefits. First, it sets up a powerful public relations platform under which Odyssey can admit to the negative side of video games while all the time pointing out what you're doing to improve their usefulness with schools, and so forth.

Two, by setting yourself up as a clear alternative, we believe you will give dealers a clear reason to continue stocking Odyssey.

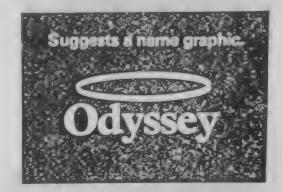
And third, the guardian angel strategy adapts well to point of sale and packaging. The guardian angel would make a marvelous store display, for instance.

Slide 60.

It even suggests a possible solution to the name problem. By employing a halo with a cleaner typeface for the Odyssey name, you would be locking the guardian angel strategy to the name itself.

Benefits of this strategy.

- Sets up powerful public relations base
- 2. Gives dealers a clear reason to continue stocking Odyssey
- Adapts well to point of eats and peckaging.



Slide 61.

We're very enthusiastic about the potential for this strategy, but realistically we should point out several potential problems.

Your competition could move to block you by preempting the idea. In total, your competition will still be outspending you by at least 10 to 1, so cutting through the noise level will be exceedingly difficult. And as it happens, one competitor named Intellivision already. has a superior name for this particular strategy.

What we're saying is that, "Children should not live by violence alone" is conceivably a strategy that someone else could take away from you.

Droblems with this strategy

-). Competition could move to bloc
- 2. Competition will still outspend you 10 to 1.
- One competitor already has a superior name (or this strategy)

CONLIDENLIU

Slide 62.

Says Clausewitz, "In war everything is very simple, but even the simplest thing is difficult."



Slide 63.

We also examined the potential for a completely different strategy. One that would employ the principles of flanking warfare.



STICE ST.

A flanking attack is unlike an offensive attack in several ways. A flanking move should be made into an uncontested area. Tactical surprise is a crucial element of any successful flanking move. And the pursuit of the flanking territory can be just as important as the initial flanking attack itself.

I is one made into an uncontested area.

Tactical surprise ought to be an important element of the plan.

The pursuit is just as critical as the flanking attack itself.

Slide 65.

We asked ourselves where the video game war is going these days. A recent story on the subject in Advertising Age seems to suggest the answer.

Atari is about to introduce a new generation video game with a suggested list price of \$349.00. Mattel is about to offer a voice synthesis module as an option to its Intellivision, and they're also moving their keyboard component, a sort of home computer unit, into three additional test markets.

Both of these moves are clearly driving the market upward toward more sophisticated and more expensive video games.

Slide 66.

It's revealing to examine where other wars have gone. Particularly those in electronics.

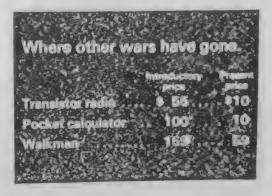
For such products as transistor radios, the pocket calculator and, more recently, the Sony Walkman, introductory price levels have not stood up for long. For these and many other electronic devices, introductory prices have fallen rapidly. And competitors have entered the market with lower-priced products.

Slide 67.

That suggests to us a low-price flanking move on behalf of the management of Odyssey. In other words, much as Savin successfully flanked Xerox with a low-priced copier, and Digital Equipment Corp. successfully flanked IBM with a minicomputer, you should consider the same kind of approach.

CONFIDENTIAL

Where is the war going? In the full, Assin intends to encoders a new generation yides game with a supposed let price of 9348. Thattel is offering a voice synthesis module is an intellished periodogal (and) sectors delayed keyboard component, the beauty computer and, has acced from test markets.





Slide 68.

Our second recommended strategy would be to flank the industry with a new low-priced video game entry (priced under \$100.00).

This new game would have its own name and identity. It would not be an Odyssey game. It would, however, be compatible with most Odyssey software, which would have obvious pricing and packaging advantages.

And finally, this particular approach would be targeted to children, who are surprisingly susceptible to price, and who are excellent conveyors of that information to their parents.

Slide 69.

In terms of a product strategy, we would recommend for this new low-priced entry that you first remove the keyboard, and then streamline the packaging and add a streamlined instruction sheet to the existing software.

Let's now take a look at a prototype television commercial that introduces this new low-priced video game.

Slide 70.

The commercial opens with two nearly identical robots standing side by side. They introduce themselves. "I'm T2." "I'm V2," says the other.

Slide 71. "We'd like to show you the first programmable. . .

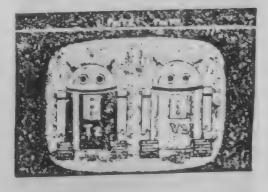
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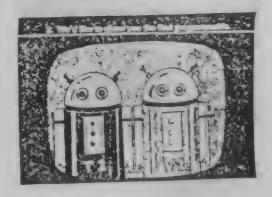
Recommended strategy²

- Flank industry with a new lowpriced entry (under \$100).
- 2. Give it its own name and identity
- 3. Make it competible with most Odystey authors.
- 4. Target advertising to children

Product strategy

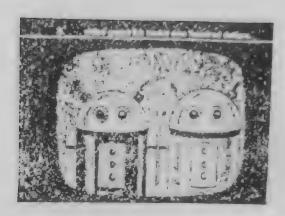
- 1. Remove keyboard.
- 2. Streamline packaging
- Add streamlined instruction shee to existing software.





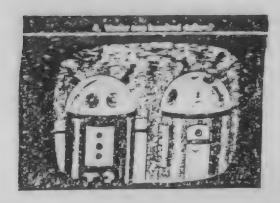
Slide 72.

... "video game for under \$100.00."



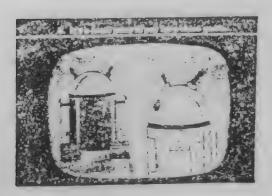
Slide 73.

One robor turns to the other and says.
"Under \$100.00?"



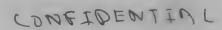
Slide 74.

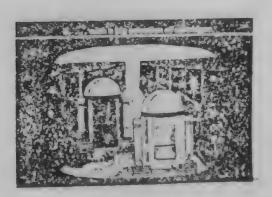
The first robot turns and rolls away. "It's a small price to pay for a video game. . .



Slide 75.

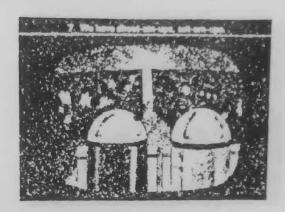
... "with a big selection of cartridges." Both robots begin rolling down a corridor of television screens on which are displayed all the various games possible.





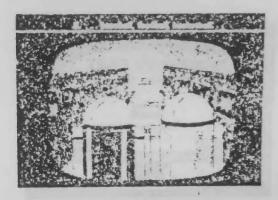
Slide 76.

Says one robot, "We have shoot-em-ups, eat-emups...



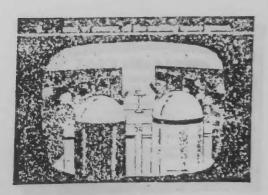
Slide 77.

... "baseball, football, basketball...



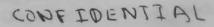
Slide 78.

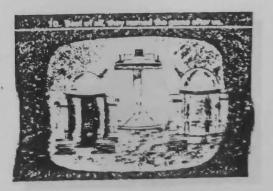
... "and, of course, all the exciting space games."



Slide 79.

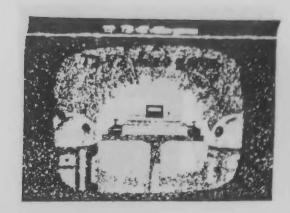
They approach the end of the corridor and a video game sitting on a pedestal. "Best of all," says one robot, "they named the game after us."





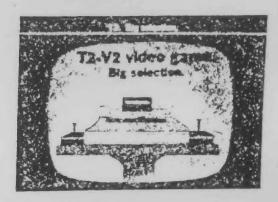
Slide 80.

*T2-V2 video game.



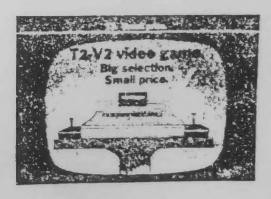
Slide 81.

"Big selection.



Slide 82.

"Small price."



Slide 83.

With the introduction of a new low-priced entry in the video game wars, you will see that T2-V2 occupies the flanking position on this strategic square, while allowing Odyssey to remain in an attacking mode against Atari.

But the time to act with a low-priced flanking move is now. Because as Clausewitz counseled. . .

The state of the s	Intellivision Odyssey
Atari -	Intemasion
100 10 7	Odyssey
Defensive	Offensive
No. of the last of	美国教育
	THE PERSON NAMED IN COLUMN TWO IS NOT THE OWNER.
Z = 1 1 2 2 3 5 1	医
T2V2	Astrovision
T2V2	Astrovision Coleco
T2V2	Astrovision Coleco
T2V2	
T2V2	Astrovision Coleco Guerrilla

Slide 84.

"The statesman who, seeing war inevitable, hesitates to strike first is guilty of a crime against his country."

Or in this case, one might say, against his company.

Thank you.

"The statesman who, seeing war inevitable, hesitates to strike first is guilty of a crimo against his country."

CONETOENZIBT

P.O. BOX 6950 • KNOXVILLE, TENNESSEE 37914
PHONE (615) 521-4316

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N.A.P. CONSUMER ELECTRONICS CORP.

November 20, 1981

All Odyssey Dealers

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Atari, Inc. and Midway Mfg. Co. have filed a lawsuit against N.A.P. Consumer Electronics Corp. and Park Magnavox HEC in Chicago claiming that our "K.C. MUNCHKIN" game infringes their copyright on the "Pac-Man" game. They also claim that we have engaged in deceptive and unfair trade practices by passing off our "K.C. MUNCHKIN" game as a "Pac-Man" game. To support their position they have submitted to the Court a copy of a newspaper ad run by one of our dealers that described our "K.C. MUNCHKIN" game as a "Pac-Man Type Game."

It is our policy not to engage in any deceptive or unfair trade practices. In a memorandum of October 27, 1981, to all Magnavox sales personnel, DGMs and RMs, I cautioned against the use of other companies' trademarks and game names, pointing out that misuse of them can result in legal liability. It is Magnavox's position that we do not want others to misapply our game names and trademarks. Likewise, we should not use other people's trademarks or game names to refer to our games.

"Pac-Man" is Midway's game name and trademark for coin operated video games. Midway has granted rights to Atari to use the "Pac-Man" game name and trademark for home video games. IN KEEPING WITH OUR POSITION, WE MUST INSIST THAT YOU NOT MAKE ANY REFERENCE OR COMPARISON TO "PAC-MAN" IN ADVERTISING, PROMOTING, MERCHANDISING OR SELLING OUR NEW "K.C. MUNCHKIN" GAME.

"K.C. MUNCHKIN" is an original game. We intend to keep selling it on its own merit.

THE MACHINAN CO.

MOW 2 2 TEET.

DIVISION 6

Very truly yours,

Thomas M. Hafner General Counsel

A NORTH AMERICAN PH

PLAINTIFF'S EXHIBIT

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